#### WATERFORD SCHOOL DISTRICT Regular Meeting of the Board of Education Thursday, December 21, 2017 - 6:00 PM A G E N D A

- Opening Audience participation is scheduled at the beginning and end of the agenda. Only those who want to speak on an agenda item and have completed a public comment card will be called upon at the beginning of the meeting. Those who have comments on non-agenda items and have completed a public comment card will be called upon before the conclusion of the meeting. The President of the Board is responsible for recognizing all speakers. Cell phone use is prohibited during live broadcasts as it interferes with equipment. Board packets are available on the website, <u>www.waterford.k12.mi.us</u>.
- 2. Pledge of Allegiance
- 3. Roll Call
- 4. Approval of the Agenda
- 5. Celebration of Learning
  - a. Mason Jazz Band
- 6. Information Items
  - a. 2018-2019 Board Meeting Schedule
  - b. 2018-2019 School of Choice Resolution
  - c. Head Start Policies
  - d. Head Start Reports
- 7. Audience Comments on Action Items
- 8. Approval of Minutes
  - a. December 7, 2017 Regular Meeting
- 9. Accounts Payable November 2017
- 10. School District Financial Statement
- 11. New Business
  - a. Superintendent's Recommendations
    - (1) Recommendation 57-17-18 Relative to Resignations/Retirements/Leave of Absence Expirations
    - (2) Recommendation 58-17-18 Relative to Teaching Contract Changes/Appointments/Recall from Layoff
    - (3) Recommendation 59-17-18 Relative to Administrative Appointment
    - (4) Recommendation 60-17-18 Relative to Resolution of Support: Stormwater Management Plan
    - (5) Recommendation 61-17-18 Relative to Bond Authorizing Resolution, 2016 Series III
    - (6) Recommendation 62-17-18 Relative to Application for Final Qualification of Bonds, 2016 Series III
    - (7) Recommendation 63-17-18 Relative to Section 1352 of Revised School Code, 2016 Series III
  - b. Consideration of Certain Purchases
    - (1) Recommendation 64-17-18 Relative to 317G Compact Track Loader and Attachments
    - (2) Recommendation 65-17-18 Relative to School Bus Leases 2018
- 12. Discussion Items
  - a. Future Items
    - (1) Organization Election of Officers
    - (2) Organization Board Appointments
    - (3) Organization 2018-2019 Board of Education Meeting Schedule
    - (4) Organization 2018-2019 Schools of Choice Resolution
    - (5) Action Head Start Policies
    - b. Board of Education Reports
- 13. Audience Comments on Non-Action Items
- 14. Superintendent's Report
- 15. Adjournment

#### CELEBRATION OF LEARNING

#### WATERFORD SCHOOL DISTRICT Board of Education 501 N. Cass Lake Road Waterford, MI 48328

ITEM NO: 5.a. Celebration of Learning

TOPIC: Mason Jazz Band

We are very excited to welcome the Mason Middle School Jazz Band, led by Chris Braue. Students will perform two special pieces in the arts focus segment.

No "L" in Swing – Traditional/Mike Story Jingle All the Way – James Pierpont/Victor Lopez

Resource Persons: Lisa McFee, Assistant Superintendent, Teaching and Learning Services

Date of Board of Education Meeting: December 21, 2017

#### WATERFORD SCHOOL DISTRICT Board of Education 501 N. Cass Lake Road Waterford, Michigan 48328

ITEM NO.: 6.a.	Information Item
TOPIC:	2018-2019 Board of Education Meeting Schedule

It is recommended that Regular Meetings of the Waterford Board of Education be scheduled per the list below, on the first and third Thursday of each month, with exceptions. Board meetings will be held at 6:00 PM at the Waterford Township Hall Auditorium, 5200 Civic Center Drive, Waterford, Michigan, unless posted otherwise. A recommendation for approval will be presented January 18, 2018.

#### <u>2018-2019</u>

\*July 5, 2018 August 2, 2018 September 6, 2018 October 4, 2018 November 1, 2018 December 6, 2018 \*January 3, 2019 February 7, 2019 March 7, 2019 \*April 4, 2019 May 2, 2019 June 6, 2019 July 19, 2018 August 16, 2018 \*September 20, 2018 October 19, 2018 November 15, 2018 December 20, 2018 January 17, 2019 February 21, 2019 March 21, 2019 May 16, 2019 June 2, 2019

\*No Meeting Scheduled

#### WATERFORD SCHOOL DISTRICT Board of Education 501 N. Cass Lake Road Waterford, Michigan 48328

ITEM NO.: 6.b.	Information Item
TOPIC:	2018-2019 Schools of Choice Resolution

A recommendation to approve the following Schools of Choice resolution for the 2018-2019 school year will be presented to the Board of Education at the January 18, 2018 Organizational Meeting.

WHEREAS, the Waterford Board of Education has the option permitted by section 105 of the State School Aide Act of 1979, as amended by Public Act 300 of 1998; and

**WHEREAS**, it has the option, for purposes of sections 105 and 105c, to accept applications of nonresident students from outside the District, who reside in the Oakland Intermediate School District and/or a contiguous intermediate school district, which this district is a constituent district for the enrollment in our district for the 2017-2018 school year; and

**WHEREAS**, the Waterford School District has the option to operate a Schools of Choice Program in the Waterford School District for second semester in compliance with the statutory requirements of Section 105 and 105c; and

**WHEREAS**, the Waterford School District has outstanding school programs and there may be room for students from other districts to participate in these high quality schools, now therefore be it

**RESOLVED**, the Waterford School District chooses to participate in the aforementioned Schools of Choice Program for 2017-2018; and

**BE IT FURTHER RESOLVED**, that the Waterford School District will accept applications for the 2017-2018 school year for the Kindergarten grade level (section 105) and up to twenty (20) students entering grades 9-12 and accepted into the Waterford STEM Academy through the application process based on available seats (section 105).

Resource Persons: Keith D. Wunderlich, Ed.D., Superintendent

Date of Board of Education Meeting: \_\_\_\_\_ December 21, 2017

#### WATERFORD SCHOOL DISTRICT Board of Education 501 N Cass Lake Road Waterford, Michigan 48328

ITEM NO.:	6.c.	Information Items
TOPIC:		Head Start Policies

The Head Start program is required by the federal government to have a Policy Committee. This Committee meets monthly for the purpose of developing and approving policies for the Head Start program. All policies developed and approved by this Committee also require Board of Education approval.

A recommendation to approve the attached Head Start policies will be presented on January 18, 2017.

- Challenging Behavior
- Program Goals
- Program Attendance Monitoring for School Readiness
- Health Status Care
- Maintaining Records

Resource Person: Lisa McFee, Assistant Superintendent, Teaching and Learning

Board of Education Meeting:

December 21, 2017\_



# Relates to Head Start Performance Standard(s) 1302.42

# **Overall Purpose of Health Status Policies:**

We must determine children's source of care within 30 days from the first date of attendance. We will support parents in ensuring children are up-to-date and ensure children receive ongoing necessary care. We work with the family to determine if a child has health insurance and support families in accessing health insurance if they do not. The overall health and care of the child leads to school readiness and good health habits for life.

# (a) Promoting a Source of Health Care

#### Purpose:

A program must assist families in accessing a source of care and health insurance that will meet the outlined criteria. If this is not met, we will continue to work with the family to explain the importance and procedures in order to obtain health insurance and care.

<u>Procedure</u>: Listed below in policy

# (b) Ensuring up to date child health status

#### Purpose:

A program must implement a process to ensure children are up to date on preventative and primary medical and oral health incorporating the state of Michigan EPSDT well care, immunizations and HSAC recommendations starting on the child's first date of attendance. If necessary, we must directly facilitate the parents in obtaining the services needed by the child.

#### Procedure: Listed below in policy

(c) Ongoing Care

#### Purpose:

A program must implement a process to help parents continue to follow recommended schedules of EPSDT health requirements. The program will offer parents resources to assist in completing these requirements. We will also schedule clinics if necessary provide required screenings.

Procedure:

# (d) Extended follow up care

# Purpose: Listed below in policy

A program must facilitate further diagnostic testing, evaluation, treatment, and follow up plan as appropriate by a licensed and credentialed profession for each child with a health problem or a developmental delay. This will occur based upon system of tracking and services provided and monitoring the implantation of the follow up plan.

Procedure:

Health Service staff begins working with families at enrollment, explaining the importance of health and developmental screenings and helping parents make the connection between up to date health screenings and school readiness.

Health Service staff will input initial health screening information including physical exam, immunizations, hemoglobin, lead, hearing, vision, blood pressure and dental exam. Family Educators review and maintain each child's file to determine family needs and follow-up services as needed.

Head Start<sub>1</sub> is a school readiness program. The health-related activities required by the Head Start Program Performance Standards (HSPPS) are designed to ensure that every child who enters the program achieves his or her optimal development.

<u>1</u>Head Start is used as an inclusive term for all program options offered by Early Head Start, Head Start, Migrant and Seasonal Head Start, and Alaska Native American Indian programs. Sections identify Early Head Start or Head Start when appropriate.

The Facspro data system is used to track data for the following health screenings:

- Blood Pressure
- Dental
- Growth
- Health History
- Hearing
- Hemoglobin/Hematocrit
- Lead

- Nutrition Assessment
- Nutrition Screening
- Vision
- Well Baby Check
- Immunization Status (initial and current status only)

\*The state-based MCIR system is used to track dates of all individual immunizations for children. Individual immunizations will not be recorded in Facspro.

#### **Requirements for Health Services**

- The Health Services staff will educate families on the EPSDT guidelines and best practice for physical screening and health requirements. This will be done during enrollment or during the first home visit with the family by completing the Early Head Start Well Child Health Requirements form. Parents should be given a completed form and a copy should be maintained in the child's paper file.
- The Health Service worker will assess if a child has a medical and dental home and then document this information in Facspro. This information is entered on the Health tab under <u>General Data</u> which includes Health Worker, Medical Home, Determination Date, Dental Home and Determination Date.
- Within 30 days of the first date of attendance it must be determined if a child has an ongoing source of medical care.
- If a Medical or Dental Home is needed then the Health Service worker will assist the family with resources to fulfill this need. This may include but is not limited to: providing a list of local physicians and dentists, assisting the family to obtain or sign up for insurance and or calling an office for the family to assist them in scheduling an appointment. Any assistance given to the family will be case noted in **Current Customer Notes** which is located on the top left side of the Facspro screen.
- The Health Service Worker will assist the family with scheduling routine appointments as needed.
- The Health Service Worker will also assist families with any barriers to completing the health requirements including assisting with insurance, referrals, obtaining a pediatrician and or dentist.

# <u>Screenings</u>

- An auditory screening will be conducted within 45 calendar days of the child's first date of attendance if the child is one year of age and older.
- A visual screening will be conducted within 45 calendar days of the child's first date of attendance.

- A dental screening is needed upon entry into the program.
- Blood pressure screening will be done at physical appointment.
- HCT/HGB is required at the physical when enrolling in Head Start
- Growth information must be entered at a minimum of two times per year(taken 6 months apart).
- Growth information will be taken off each health appraisal and entered onto FacsPro. If growth information is not obtained from health appraisal a height, weight and head circumference measurement will be taken within 45 days of child's first date of attendance.

# **REPORTING & CASE MANAGEMENT**

- By Friday of each week, all health screening data must be entered by the appropriate staff. The 'Entering Health & Immunization Data' Instructions should be followed when entering health screening results into FacsPro. The proper fields, statuses, results and dates are outlined in these instructions.
- On the second and fourth Friday of each month, the Associate Director for Health will run FacsPro reports to show each health screening listed in this procedure, that are due in 30, 45 or 90 days. The report will show the screenings that are overdue, due in, and completed. Based on these reports, a summary is created and shared with the AD for Health Services.
- The Health Services Managers review and these summaries. When no follow up has occurred with the family, Family Advocates will help guide the actions and assist with outstanding health screenings and track progress made towards compliance.
- In addition, to the review of bi monthly reports, the Health Services Manager can hold case management meetings with each Family Educator/Family Advocate, to discuss outstanding items, barriers/challenges that families may be facing in meeting the health screening requirements or obtaining follow-up services and strategies/resources to address these challenges.

# **DETERMINING STATUS OF SCREENINGS:**

The Associate Director for Health will run bimonthly reports to determine upcoming expiring/outstanding health screenings for all children. Based on the 'Due In' FacsPro Reports, clinics will be scheduled and the following process will be followed as the due date for health screenings approaches.

# For health screenings due in 15-30 calendar days: <u>Health Service Workers will:</u>

- Discuss importance of having current health screenings & any upcoming on-site clinics we will be offering
- Give reminder and community medical/dental resource list to parent/guardian at home visits, drop-off/pick-up, or Socialization and put copy in child's file
- Complete the Parent Health Reminder Letter (with due date and FE/FA contact info), give to parent/guardian at Home Visit, drop-off/pick up or Socialization and put copy in child's file
- Document all interactions with parents and/or health providers in FacsPro case notes.
- 2) For health screenings due in **8-14 calendar days**: <u>Health Service Workers will</u>:
- Continue to discuss importance of having current health screenings & any upcoming onsite clinics we will be offering
- Discuss particular challenges/barriers the family may be facing in obtaining required health screenings and develop a plan with parents to obtain the necessary health screenings
- Complete another Parent Health Reminder Letter (with due date and FE/FA contact info), give to parent/guardian at Home Visit, drop-off/pick up or Socialization and put copy in child's file
- Document all interactions with parents and/or health providers, as well as plan for obtaining the necessary health screenings, in FacsPro case notes
- 3) For health screenings due in **7 calendar days or less**:

# Health Service Worker will:

- Discuss on the home visit or at drop-off/pick-up to review the importance of health screenings.

- Discuss particular challenges/barriers the family may be facing in obtaining required health screenings
- Continue to work closely with parent and/or health providers to obtain needed health screening information.
- Discuss at case management meeting with FA Managers/EHS Managers and document action steps in FacsPro case notes.
- Document all interactions with parents and/or health providers in FacsPro case notes

# PROCESS FOR FOLLOW-UP ON HEALTH SCREENINGS:

The AD for EHS School Readiness will run weekly reports to determine the follow-up and referral status for outstanding health screenings for all children. The weekly reports will ensure progress is being made on follow-up/referrals and that referrals are completed. Based on the weekly 'Fail/Follow-Up Required' and 'Referral Made' FacsPro Reports, Health Service Worker will share the results with Family Educators/Family Advocates and assess the next steps to be taken.

1) When a child **does not pass** a health screening and/or the result of a health screening **is not within normal limits**:

# Health Service Educator will:

- Determine if the screening was not passed due to the child being uncooperative and therefore unable to screen. If equipment is available, the child should be rescreened at the next home visit. If so, this should be documented in casenotes and child should be added to list for scheduled upcoming clinic to be rescreened.
- Document status of health screening in FacsPro as 'Rescreen' and result of health screening in FacsPro as 'Fail/Follow up Required'
- If screening was completed on-site, send documentation of screening home with child and discuss follow-up options and next steps with the parent/guardian
- If screening was not completed on-site, contact parent/guardian to discuss follow-up options and next steps
- Document all interactions with parents/guardians and/or health providers, as well as plan for obtaining the necessary follow-up, in FacsPro case notes

# 2) When a **referral is needed**:

# Health Service Worker will:

Complete the following steps within 14 days of issue being identified:

- Discuss importance of health screenings and proper follow-up with parents
- Give the community medical/dental resource list to parent/guardian
- Discuss particular challenges/barriers the family may be facing in obtaining follow-up on health screenings
- Develop a family engagement goal to address these challenges/barriers and update Family Engagement Goals & Objectives Form to reflect health-related goal
- Document status of health screening in FacsPro as 'Needs Medical Treatment' and result of health screening in FacsPro as 'Referral Made'
- Document all interactions with parents and/or health providers, as well as plan for obtaining the necessary follow-up, in FacsPro case notes
- 3) For health screenings with the FacsPro result of 'Referral Made':

# Health Service Worker will:

- Discuss with parents on the weekly home visit progress made on health screening follow-up and steps outlined in Family Engagement Goal
- Discuss particular challenges/barriers the family may be facing in obtaining follow-up on health screenings
- If follow-up has not been completed, document contact/discussion with parent in FacsPro case notes
- Continue to work with family and make contact weekly until referral has been completed
- Document all interactions with parents and/or health providers, as well as plan for plan to obtaining the necessary follow-up, in FacsPro case notes
- If, after continuing to work with a family to reach this health-related family engagement goal, the FE/FA determine that additional resources are needed for family to complete the referral, the FE/FA should notify EHS/FA Manager of specific resources needed and EHS/FA Manager will inquire with AD for Family Engagement and AD for Health Services. The appropriate AD will then reach out to health providers and/or community resources to assist in meeting the needs of the family.
- If, despite continued follow-up by the Family Educator/Family Advocate, no progress is made on the needed follow-up/further diagnostic testing, the EHS/FA Manager should

contact the AD for Family Engagement to get guidance on next steps and indicate actions taken in FacsPro case notes.

 When follow-up has been completed, document status of health screening in FacsPro as 'Treatment Complete' and result of health screening in FacsPro as 'Treatment Completed'

# **REMINDER PROCESS FOR IMMUNIZATIONS (using MCIR System):**

- 1) At <u>enrollment</u>, the Health Service Worker will:
  - Print the current MCIR status letter
  - Give letter to parent, highlighting the current immunization status and any needed immunizations
  - Discuss importance of having current immunizations
  - Put copy in child's file
  - Enter initial/current immunization status in FacsPro
  - If immunizations were needed, follow-up with family within 14 days & document in FacsPro
  - Continue to follow-up/document until all immunizations are current

# QLHSA A Community Action Agency WATERFORD HEAD START MAINTAINING RECORDS PROTECTION FOR THE PRIVACY OF CHILD'S RECORDS

# Relates to Head Start Performance Standard(s: 1303.24; 1303.20; 1303.21

# Purpose:

To ensure Head Start records are maintained to ensure only authorized persons have access to a child's file establish procedures to protect the confidentiality of any personally identifiable information(PII) in child records.

# Procedure:

(a) Waterford Head Start will maintain child records in a manner that ensures only parents, and officials within the program (as noted on identifiable list on the outside of the file cabinet) or acting on behalf of the program have access to children's records. File cabinets and the office will be locked at the end of the day to ensure children's privacy. This will eliminate the need to sign out files each time they are used particularly to enter data into FacsPro or any task necessary for staff to fulfill their job requirements. Records must be destroyed within a reasonable timeframe after records are no longer needed. Waterford Head Start will store student files for a period of three years after the child has left the program.

(b) Waterford Head Start will maintain, with the child records, for as long as the records are maintained, information on all individuals, agencies, or organizations to whom a **disclosure of PII** from the child records was made (except for program officials and parents) and why the disclosure was made. If a program uses a web-based data system to maintain child records, the program must ensure child records are adequately protected and maintained according to current industry security standards(locking the cabinets, closing and locking the office in the evenings and entering only pertinent data information into the database that needs entered).

(c) If a parent places a statement in the child's record, the program must maintain the statement with the contested part of the child record for as long as the program maintains the record and, disclose the statement whenever it discloses the portion of the child record to which the statement relates.

(d) Waterford Head Start follows the confidentiality provisions under the Family Educational Rights Act and Privacy Act(FERPA).

(e)Waterford Head Start serves children who are referred to , and/or found eligible for services under, IDEA. OLHSA will therefore comply with the applicable confidentiality provisions in Part B or Part C of IDEA to protect the PII in records of those children.



# EARLY HEAD START/HEAD START PROGRAM ATTENDANCE MONITORING POLICY (SCHOOL READINESS)

# Relates to Performance Standard: 1302.16

**Purpose:** If a program's monthly average daily attendance rate falls below 85 percent, the program must analyze the cases of absenteeism to identify any systemic issues that contribute to the program's absentee rate. The program must use this data to make necessary changes in a timely manner as part of ongoing oversight and correction.

Children who attend school regularly are able to form and maintain lasting relationships with their peers and teachers. These skills are crucial for children as they experience change and transition over the years.

When young children are chronically absent from Head Start/Early Head Start, often they are likely to continue to be chronically absent in elementary school. Absenteeism decreases children's opportunity to engage in learning, impacting their development in all domains of the Child Development and Early Learning Framework.

# Procedure:

The Associate Director for Family Engagement will send attendance reports by the 5<sup>th</sup> of the month for each Grantee location /classroom that falls below 85 percent average daily attendance for the month to the Deputy Directors. The Deputy Director for School Readiness will notify the Education Managers which classrooms have average daily attendance below 85 percent for the month. The Deputy Director for School Readiness will analyze those classrooms for CLASS scores and teacher attendance to determine if further coaching/support is needed for the teaching team to improve overall classroom attendance.



#### Relates to Head Start Performance Standard(s) 1302.102

#### **Purpose:**

A program, in collaboration with the governing body and policy council, must establish goals and measurable objectives, monitor program performance and use data for continuous improvement.

#### Procedure:

#### (a) Establishing program goals

Using information identified in our community assessment, program goals are established every five years and then reviewed annually to ensure they are still relevant in meeting the needs of the families in our community. These long-term strategic goals detail tasks with measurable outcomes to demonstrate progress made. In addition to program goals, school readiness goals are also established at the grantee level to measure children's progress countywide in all domains of the Head Start Early Learning Outcomes Framework: Ages Birth to Five. Delegate programs must establish school readiness goals at their programmatic level, based on program-specific data. To ensure children are safe at all times, health and safety practices are a priority when establishing goals.

#### (b) Monitoring program performance

(1) Using data collected through the monthly dashboard and other monitoring reports, including the internal grantee monitoring system, guality and compliance issues can be identified and corrected immediately. The internal grantee monitoring system consists of monthly reviews of all content areas by the management team. A subset of files from all grantee locations is randomly chosen for review each month. Upon completion of the review, a visit summary is written and distributed to the appropriate grantee staff for corrections. Files are then revisited the next month to ensure corrections have been made. If necessary, any outstanding issues will be discussed at the monthly management team meetings and corrective actions will be developed to ensure resolution is swift. Delegate programs are reviewed a minimum of four times per program year by review staff. Additional visits are conducted as necessary by other grantee staff, such as content area Managers, Associate Directors, Deputy Director and Director throughout the program year. Files are reviewed at the discretion of the OLHSA review staff. Unless otherwise noted a sampling of files are reviewed in all areas at the discretion of the OLHSA review staff (at least 10%). Each Delegate program receives a complete review of each content area a minimum of three times per year. With the exception of Fiscal Management, the delegate Program Reviewer is cross-trained in all areas of Early Head Start/Head Start and thus, reviews all aspects of the program and provides any training and technical assistance that is needed. The Fiscal Management area is comprehensively reviewed by OLHSA Finance staff annually. If any concerns are found during a visit they will be discussed with the program staff immediately. If programs have any missing information that can be immediately corrected, they will be given the opportunity to make those corrections. Information that cannot be immediately corrected will be indicated on checklists, observations and tracking forms. If there are specific areas that require follow-up, it will be noted on the bottom of the visit summary, along with a follow-up review date. A complete report including a visit summary form with copies of any checklists, observations and tracking forms used to monitor the program will be emailed to the Delegate program within two weeks after the review visit. If there are specific areas that require

follow-up, the Reviewer will return to the program on the designated date. If the follow-up area has not been corrected at that time, a Non-Compliance Follow-Up Report will be required and noted on the bottom of the Follow-Up Visit Summary. The Deputy/Associate Director will then complete the Non-Compliance Report and contact the program directly. If applicable, a compliance corrective action plan will be developed and submitted to the grantee with an appropriate compliance due date. Deputy/Associate Directors will continue to work with the program until all non-compliances have been corrected. In addition to the external monitoring conducted by OLHSA review staff, internal monitoring must be conducted by each delegate program. Program directors and coordinators monitor all content areas and staff appropriately throughout the year. Internal Monitoring Procedures must be developed and written by each delegate program to address the needs and programming of their individual program. When a monitoring visit has been completed for either the grantee or delegate, the visit summary forms, checklists, observations and tracking forms will be uploaded and saved on the OLHSA share drive. This ensures the appropriate staff has immediate access to ongoing monitoring information. Health and Safety screeners are completed twice per year (fall and spring) in all classrooms and playground checklists are also completed daily for all playgrounds. Additional internal monitoring safety checks are completed by grantee staff throughout the program year

- (2) Program goals are reviewed quarterly by the management team. If warranted by changes in the community, staffing patterns or needs of families we serve, program goals will be adapted or modified as needed. School readiness goals are also reviewed guarterly by the management team, using COR data to demonstrate progress and identify areas for additional staff development. Progress on goals is regularly shared with policy council and OLHSA Board. A selfassessment is conducted annually using program data including child assessment data, parent and family engagement data. The Early Head Start/Head Start Self-Assessment consists of four stages: Preparing For the Self-Assessment, Collecting and Analyzing the Information, Assessment of Findings and Strengthening Your Program. Programs should identify staff, parents, and community members, including policy council/committee and governing body members to participate in the self-assessment process. Management/staff members will serve as the data review/analysis team and will review all relevant data to determine areas of strength, areas for improvement and possible program innovations. The data review/analysis team will collect relevant quantitative and qualitative data and for all management systems. Review and analyze assigned data by individual sites as well as program as a whole, focusing on effectiveness, progress, implementation and compliance towards:
  - a. Program and school readiness goals and objectives
  - b. Regulatory requirements
  - c. Program quality
  - d. Development and implementation of strong management systems
  - e. Overall program and fiscal operations
  - f. Service delivery

Upon completion of review of the data, the data review/analysis team will complete a summary of findings, identifying strengths and areas for improvement in all of those areas listed above, evaluating underlying causes and systemic issues. For those areas warranting additional review and input, develop 'big picture' questions for the self-assessment team to review. On the day of the self-assessment, all members of the self-assessment team will participate in orientation using the Office of Head Start PMFO PowerPoint. The self-assessment team will be divided into groups and team leaders will present the summary of findings and 'big picture' questions. All relevant data/information will be available for review by the self-assessment team. At the conclusion of review and discussion within each group (for each area of interest assigned), all

ideas, suggestions and proposed changes will be documented by the team leader and compiled into a summary report outlining all ideas, suggestions and changes/improvements proposed by the self-assessment team members. The self-assessment has little value unless the program uses the information to drive program improvements. Therefore, in this final stage, the management team will review all ideas, suggestions and proposed changes made by the selfassessment team as a driving force to develop program improvements goals, desired outcomes, and action plans. The management team will then identify those suggestions that are not feasible due to staffing limitations, fiscal constraints, compliance issues or other reasons. For all other suggestions, they will develop a plan to incorporate suggestions into program plans, staff development plans and service delivery procedures in a timely manner as appropriate. All program improvement plans must be completed by mid-May, a date specifically designated by the Grantee each year. Results of the self-assessment and the plan for program improvement should be communicated widely and in a timely manner to the governing body, staff, Policy Council/Committee, parents, community partners, and the responsible HHS official.

#### (c) Using data for continuous improvement

Ongoing analysis of programmatic data contained in the internal monitoring reports, monthly dashboard reports, annual self-assessment findings, as well as the aggregated child-assessment data will inform strategies for continuous improvement in all program service areas. Child-level assessment data is aggregated and analyzed three times per year, including subgroups such as dual language learners and children with disabilities. Staff surveys, CLASS Observation data and annual staff performance appraisal data will be used to guide staff development efforts throughout the program year. Family engagement data such as family goals, needs assessment, PIR data and school readiness data will be evaluated to plan family engagement events. Information from on-going monitoring and the annual self-assessment will help to identify program needs and develop plans for program improvement. School readiness and long-term program goals will be adjusted as needed based on the continuous analysis of data.

# (d) Reporting

(1) To ensure ongoing oversight, data dashboard reports are submitted monthly to the policy council and bi-monthly to the OLHSA board at their regularly scheduled meetings.

The Regional Office of Head Start will be notified by our Head Start Director should a significant incident affecting the health and safety of program participants, circumstances affecting the financial viability of the program, breaches of personally identifiable information, or program involvement in legal proceedings occur.

The Regional Office of Head Start will also be notified by our Head Start Director of any matter for which notification or a report to state or local authorities is required including:

- a. Reports regarding staff or volunteer compliance with federal, state or local laws addressing child abuse and neglect or laws governing sex offenders;
- b. Incidents that require classrooms or centers to be unexpectedly closed for any reason;
- c. Legal proceedings by any party that are directly related to program operations;
- d. Disqualification from Child and Adult Care Food Program (CACFP) and licensing revocation.
- (2) A Head Start Annual Report will be completed each year and made available to the public that discloses the following:
  - a. The total amount of public and private funds received and the amount from each source
  - b. An explanation of budgetary expenditures and proposed budget for the fiscal year

- c. The total number of children and families served, the average monthly enrollment (as a percentage of funded enrollment), and the percentage of eligible children served
- d. The results of the most recent review by the Secretary and the financial audit
- e. The percentage of enrolled children that received medical and dental exams
- f. Information about parent involvement activities
- g. The agency's efforts to prepare children for kindergarten
- h. Any other information required by the Secretary
- (3) If our program has been found to have a deficiency, a quality improvement plan will be submitted to the Regional Office of Head Start as required.

# QLHSA A Community Action Agence

A Community Action Agency

### WATERFORD HEAD START SEVERELY CHALLENGING BEHAVIOR POLICY AND PROCEDURES

# Relates to Head Start Performance Standard(s) 1302.17 Overall Purpose of Behavior Policy:

In keeping with federal performance standards (1302.17) and promoting a healthy and safe environment for all children and staff, OLHSA Head Start has established a Severely Challenging Behavior Policy

# **Purpose:**

Severely challenging behaviors include, but are not limited to: biting, hitting, kicking, choking, throwing objects that may cause harm, and inappropriate sexual behaviors. These behaviors not only hinder the educational growth of the classroom but the child displaying the behavior. With appropriate interventions Waterford Head Start's purpose is to decrease aggressive behavior, protect safety of all involved and ensure educational growth while in Head Start.

# PROCEDURE:

# <u>LEVEL I</u>

*If a child, on a regular basis* is harming himself/herself, or others, or destroying property, then the following procedure is used:

- Teacher and Teacher Assistant record anecdotal notes, including the behavior observed, time, date, place, apparent triggers and others involved. A Functional Behavior Assessment will be completed. This takes place long enough to gather adequate information unless it is an emergency situation. Teachers will contact parent(s) to advise them of the behavioral difficulties and concerns.
- 2. Support staff observes and records observations of the child. Findings are shared with one another.
- 3. Parents will be notified regarding the behavioral concerns and observations. Parent will be told that a SAT meeting with support staff will be scheduled to discuss concerns and develop strategies for improved behavior.
- 4. SAT meeting takes place and strategizing occurs to counter the behavior issues taking place in the classroom. All teaching and support staff are appraised of the outcome of the meeting and details of any Behavior Plan or any other plan that is developed.
- 5. If strategies do not work support staff (mental health, disabilities, Family Advocate etc.) talks with the parent(s) to see if there is additional information that would be helpful in understanding and solving the issue such as: Have strategies been implemented on a consistent basis by both parent(s) and staff? Has there been measurable improvement in the child's behavior since the implementation of the strategies? Have parents and staff made a reasonable effort to follow Mental Health/Disability/Family Advocate recommendations, but the child's disruptive behavior continues?
- 6. Mental Health Staff/Family Advocate will complete a questionnaire with parent(s) to help obtain additional information. Support staff provides a copy of the permission for observation to the Family Advocate, providing details as necessary.
- 7. If a child has an IEP, the Disabilities Coordinator consults with Special Education service providers to resolve behavior issues.
- 8. Follow up meeting is scheduled in 4-6 weeks after the SAT.

# LEVEL II

If the disruptive behavior continues the following procedure will be implemented:

- A meeting with parents and support staff will be scheduled. The Family Advocate will contact the parent to set up the meeting. The following questions to be considered in this meeting are:
- Is the behavior life-threatening or does it pose an injury risk to self?
- Does the behavior seriously interfere with students' learning or the other students' learning?
- Does the behavior hurt other children or staff or damage materials?
- Does the parent require outside resources?
- 1. Depending on the answers to the above questions, staff and parents will discuss and decide whether to continue with the Level I plan, or if it is necessary to continue to Level III.

# LEVEL III

- If a decision is made to move to Level III program staff and parents work together to construct an alternate program option that would best meet the needs of the child and family. The Mental Health/Disabilities coordinator, Family Advocate, Director of Head Start and Parent(s) will all gather to consider some options for the child including:
  - A shortened school day
  - Reverse mainstreaming considered
  - Referral to outside resources for assistance ie: Easter Seals, OFS, private counseling, etc and signed release of information from parents to receive information from any outside intervention sources.
  - Referral for Special Education as an evaluation and placement if warranted

2. An Alternative Program Option Plan is written that includes input and signatures from parents/guardians and staff. The Alternative Program Option Plan is a positive plan of action which includes specific action steps, goals and time frames to improve the child's behavior with the ultimate goal of returning the child to the original program option. Parents and staff write out specifics. The plan should include any plans for further evaluation and or counseling by external mental health staff or by public school special services professionals.

3. Follow up will continue until appropriate placement is secured or behavior concerns become improved and child is better able to manage their behavior in the classroom.

#### WATERFORD SCHOOL DISTRICT Board of Education 501 N Cass Lake Road Waterford, Michigan 48328

ITEM NO.:	6.d.	Information Item
TOPIC:		Head Start Dashboard and Budget Reports

The Waterford School District Board of Education received the attached Head Start Dashboard Reports for September, October and November 2017 and the Budget reports for September, October and November 2017.

Resource Person: Lisa McFee, Assistant Superintendent, Teaching and Learning

Board of Education Meeting December 21, 2017

# QLHSA

A Community Action Agency

EARLY HEAD START/HEAD START

# **DELEGATE PROGRAMS - DASHBOARD REPORT**

FOR THE MONTH OF: September 2017

# Delegate Program: Waterford

Submitted By: Ronelle Ervin

HEALTH & SAFETY	EHS	HS
# of classrooms with completed Health & Safety Screeners - Fall		5/5
# of classrooms with completed Health & Safety Screeners - Spring		N/A
MENTAL HEALTH	EHS	HS
# of hours mental health consultant was on-site and available to EHS/HS families and children this month		120
DISABILITIES	EHS	HS
# of children that have been referred to the LEA/Early On for special education evaluation since start of program year		1
Of those:	Γ	T
How many qualified for services? Please enter in Disabilities section of FacsPro		1
How many did not qualify for services?		N/A
How many dropped or refused services?		N/A
FAMILY ENGAGEMENT	EHS	HS
# of parents that attended parent meeting this month		68
# of parents that participated in socializations this month		N/A
SCHOOL READINESS	EHS	HS
# of first home visits completed since start of program year (center-based only)		85/85
# of second home visits completed since start of program year (center-based only)		N/A
# of first conferences completed since start of program year		N/A
# of second conferences completed since start of program year		N/A
Teacher attendance % this month		99%
STAFF VACANCIES	EHS	HS
# of teachers		0
# of teacher assistants		0
		N/A

Please submit this report by the 5<sup>th</sup> of each month to Elena Steele (<u>ElenaS1@olhsa.org</u>).

All other required data will be gathered from the FacsPro Database at end of each month.

# QLHSA

A Community Action Agency

EARLY HEAD START/HEAD START

**DELEGATE PROGRAMS - DASHBOARD REPORT** 

FOR THE MONTH OF: October 2017

# Delegate Program: Waterford

Submitted By: Ronelle Ervin

HEALTH & SAFETY	EHS	HS
# of classrooms with completed Health & Safety Screeners - Fall		5/5
# of classrooms with completed Health & Safety Screeners - Spring		N/A
MENTAL HEALTH	EHS	HS
# of hours mental health consultant was on-site and available to EHS/HS families and children this month		144
DISABILITIES	EHS	HS
# of children that have been referred to the LEA/Early On for special education evaluation since start of program year		1
Of those:		
How many qualified for services? Please enter in Disabilities section of FacsPro		1
How many did not qualify for services?		N/A
How many dropped or refused services?		N/A
FAMILY ENGAGEMENT	EHS	HS
# of parents that attended parent meeting this month		60
# of parents that participated in socializations this month		N/A
SCHOOL READINESS	EHS	HS
# of first home visits completed since start of program year (center-based only)		85/85
# of second home visits completed since start of program year (center-based only)		N/A
# of first conferences completed since start of program year		N/A
# of second conferences completed since start of program year		N/A
Teacher attendance % this month		97.2%
STAFF VACANCIES	EHS	HS
# of teachers		0
# of teacher assistants		0
# of home visitors		N/A

Please submit this report by the 5<sup>th</sup> of each month to Elena Steele (<u>ElenaS1@olhsa.org</u>).

All other required data will be gathered from the FacsPro Database at end of each month.

# QLHSA

A Community Action Agency

EARLY HEAD START/HEAD START

# **DELEGATE PROGRAMS - DASHBOARD REPORT**

FOR THE MONTH OF: November 2017

# Delegate Program: Waterford

Submitted By: Ronelle Ervin

HEALTH & SAFETY	EHS	HS
# of classrooms with completed Health & Safety Screeners - Fall		5/5
# of classrooms with completed Health & Safety Screeners - Spring		N/A
MENTAL HEALTH	EHS	HS
# of hours mental health consultant was on-site and available to EHS/HS families and children this month		144
DISABILITIES	EHS	HS
# of children that have been referred to the LEA/Early On for special education evaluation since start of program year		1
Of those:	-	
How many qualified for services? Please enter in Disabilities section of FacsPro		1
How many did not qualify for services?		N/A
How many dropped or refused services?		N/A
FAMILY ENGAGEMENT	EHS	HS
# of parents that attended parent meeting this month		12
# of parents that participated in socializations this month		N/A
SCHOOL READINESS	EHS	HS
# of first home visits completed since start of program year (center-based only)		85/85
# of second home visits completed since start of program year (center-based only)		N/A
# of first conferences completed since start of program year		79/85
# of second conferences completed since start of program year		N/A
Teacher attendance % this month		95%
STAFF VACANCIES	EHS	HS
# of teachers		0
# of teacher assistants		0
		N/A

Please submit this report by the 5<sup>th</sup> of each month to Elena Steele (<u>ElenaS1@olhsa.org</u>).

All other required data will be gathered from the FacsPro Database at end of each month.

Org Koy	Object	MTD Budget to Actual by Fund-Responsibility	As of 9/30/2017
Org Key 110-118-0000-7230-046-0950-51240000	OEO HEADSTART STEPANSKI ECC	TEACHING SALARY	32,923.81
110-118-0000-7230-046-0950-51630000	OEO HEADSTART STEPANSKI ECC	AIDES SALARY	9,244.80
110-118-0000-7230-046-0950-51870000	OEO HEADSTART STEPANSKI ECC	TEMPORARY TEACHING SALARY	0
110-118-0000-7230-046-0950-52110000	OEO HEADSTART STEPANSKI ECC	LIFE INSURANCE	42.92
110-118-0000-7230-046-0950-52120000	OEO HEADSTART STEPANSKI ECC	DISABILITY INSURANCE	137.38
110-118-0000-7230-046-0950-52130000	OEO HEADSTART STEPANSKI ECC	HEALTH INSURANCE	4,289.22
110-118-0000-7230-046-0950-52140000	OEO HEADSTART STEPANSKI ECC	DENTAL INSURANCE	245.79
110-118-0000-7230-046-0950-52150000	OEO HEADSTART STEPANSKI ECC	VISION INSURANCE	50.5
110-118-0000-7230-046-0950-52820000	OEO HEADSTART STEPANSKI ECC	RETIREMENT	10,681.45
110-118-0000-7230-046-0950-52830000	OEO HEADSTART STEPANSKI ECC	FICA	2,764.85
110-118-0000-7230-046-0950-52840000	OEO HEADSTART STEPANSKI ECC	WORKERS COMPENSATION	421.68
110-118-0000-7230-046-0950-52850000	OEO HEADSTART STEPANSKI ECC	UNEMPLOYMENT	0
110-118-0000-7230-046-0950-53110000	OEO HEADSTART STEPANSKI ECC	INSTRUCTIONAL SERVICES	0
110-118-0000-7230-046-0950-53190000	OEO HEADSTART STEPANSKI ECC	PROF & TECH SERVICES	0
110-118-0000-7230-046-0950-53210000	OEO HEADSTART STEPANSKI ECC	TRAVEL COSTS	257.66
110-118-0000-7230-046-0950-54121000	OEO HEADSTART STEPANSKI ECC	MAINTENANCE AGREEMENT	192.88
110-118-0000-7230-046-0950-55110000	OEO HEADSTART STEPANSKI ECC	TEACHING/TESTING SUPPLIES	149.75
110-118-0000-7230-046-0950-56410000	OEO HEADSTART STEPANSKI ECC	NEW EQUIP/FURNITURE-DEPR	0
110-118-0000-7230-046-0950-57410000	OEO HEADSTART STEPANSKI ECC	DUES AND FEES	0
110-118-0000-7230-046-0950-57901000	OEO HEADSTART STEPANSKI ECC	MISC FEDERAL EXPENSE	0
110-118-0000-7230-046-0950-57908001	OEO HEADSTART STEPANSKI ECC		0
110-118-0000-7230-046-0950-5793100C 110-213-0000-7230-046-0950-5313000C	OEO HEADSTART STEPANSKI ECC OEO HEADSTART HEALTH	PARENT ACTIVITY FUND PUPIL SERVICES	0
110-213-0000-7230-046-0950-53130000	OEO HEADSTART HEALTH	HEALTH NURSE-FEDERAL	0
110-213-0000-7230-046-0950-53131001	OEO HEADSTART HEALTH	LEGAL SERVICES	0
110-216-0000-7230-046-0950-51440000	OEO HEADSTART SOC. WORK	SOCIAL WORKER SALARY	0
110-216-0000-7230-046-0950-52110000	OEO HEADSTART SOC. WORK	LIFE INSURANCE	0
110-216-0000-7230-046-0950-52120000	OEO HEADSTART SOC. WORK	DISABILITY INSURANCE	0
110-216-0000-7230-046-0950-52130000	OEO HEADSTART SOC. WORK	HEALTH INSURANCE	0
110-216-0000-7230-046-0950-52140000	OEO HEADSTART SOC. WORK	DENTAL INSURANCE	0
110-216-0000-7230-046-0950-52150000	OEO HEADSTART SOC. WORK	VISION INSURANCE	0
110-216-0000-7230-046-0950-52820000	OEO HEADSTART SOC. WORK	RETIREMENT	0
110-216-0000-7230-046-0950-52830000	OEO HEADSTART SOC. WORK	FICA	0
110-216-0000-7230-046-0950-52840000	OEO HEADSTART SOC. WORK	WORKERS COMPENSATION	0
110-216-0000-7230-046-0950-52850000	OEO HEADSTART SOC. WORK	UNEMPLOYMENT	0
110-219-0000-7230-046-0950-51639000	OEO HEADSTART PUPIL SUP	TEMP TEACHER ASST SALARY	303.52
110-219-0000-7230-046-0950-52110000	OEO HEADSTART PUPIL SUP		0
110-219-0000-7230-046-0950-5212000C 110-219-0000-7230-046-0950-5213000C	OEO HEADSTART PUPIL SUP OEO HEADSTART PUPIL SUP	DISABILITY INSURANCE HEALTH INSURANCE	0 0
110-219-0000-7230-046-0950-52140000	OEO HEADSTART PUPIL SUP	DENTAL INSURANCE	0
110-219-0000-7230-046-0950-52140000	OEO HEADSTART PUPIL SUP	VISION INSURANCE	0
110-219-0000-7230-046-0950-52820000	OEO HEADSTART PUPIL SUP	RETIREMENT	78.97
110-219-0000-7230-046-0950-52830000	OEO HEADSTART PUPIL SUP	FICA	22.87
110-219-0000-7230-046-0950-52840000	OEO HEADSTART PUPIL SUP	WORKERS COMPENSATION	3.04
110-219-0000-7230-046-0950-52850000	OEO HEADSTART PUPIL SUP	UNEMPLOYMENT	0
110-226-0000-7230-046-0950-51160000	OEO HEADSTART S/DIR-INS	SUPERVISION/DIRECTION-INSTRUCT	0
110-226-0000-7230-046-0950-52110000	OEO HEADSTART S/DIR-INS	LIFE INSURANCE	0
110-226-0000-7230-046-0950-52120000	OEO HEADSTART S/DIR-INS	DISABILITY INSURANCE	0
110-226-0000-7230-046-0950-52130000	OEO HEADSTART S/DIR-INS	HEALTH INSURANCE	0
110-226-0000-7230-046-0950-52140000	OEO HEADSTART S/DIR-INS	DENTAL INSURANCE	0
110-226-0000-7230-046-0950-52150000	OEO HEADSTART S/DIR-INS	VISION INSURANCE	0
110-226-0000-7230-046-0950-52820000	OEO HEADSTART S/DIR-INS	RETIREMENT	0
110-226-0000-7230-046-0950-52830000	OEO HEADSTART S/DIR-INS	FICA	0
110-226-0000-7230-046-0950-52840000	OEO HEADSTART S/DIR-INS		0
110-226-0000-7230-046-0950-52850000	OEO HEADSTART S/DIR-INS		0
110-226-0000-7230-046-0950-53190001 110-226-0000-7230-046-0950-53410000	OEO HEADSTART S/DIR-INS OEO HEADSTART S/DIR-INS	EARLY CHILDHOOD SPECIALIST TELEPHONE	0 0
110-226-0000-7230-046-0950-53410000	OEO HEADSTART S/DIR-INS	PRINTING & BINDING	0
110-226-0000-7230-046-0950-55910000	OEO HEADSTART S/DIR-INS	OFFICE SUPPLIES	0
110-226-0000-7230-046-0950-57901000	OEO HEADSTART S/DIR INS	MISC FEDERAL EXPENSE	0
110-271-0000-7230-046-0950-53310000	OEO HEADSTART PUP TRANS	PUPIL TRAN BY CONTR CARRIER	0

Org Koy	Object	MTD Pudget to Actual by Eurod Personsibility	Ac of 10/21/2017
Org Key 110-118-0000-7230-046-0950-5124000C	Object OEO HEADSTART STEPANSKI ECC	MTD Budget to Actual by Fund-Responsibility TEACHING SALARY	As of 10/31/2017 32,807.04
110-118-0000-7230-046-0950-51630000	OEO HEADSTART STEPANSKI ECC	AIDES SALARY	9,291.00
110-118-0000-7230-046-0950-51870000	OEO HEADSTART STEPANSKI ECC	TEMPORARY TEACHING SALARY	184.09
110-118-0000-7230-046-0950-52110000	OEO HEADSTART STEPANSKI ECC	LIFE INSURANCE	30
110-118-0000-7230-046-0950-52120000	OEO HEADSTART STEPANSKI ECC	DISABILITY INSURANCE	137.74
110-118-0000-7230-046-0950-52130000	OEO HEADSTART STEPANSKI ECC	HEALTH INSURANCE	8,578.44
110-118-0000-7230-046-0950-52140000	OEO HEADSTART STEPANSKI ECC	DENTAL INSURANCE	491.58
110-118-0000-7230-046-0950-52150000	OEO HEADSTART STEPANSKI ECC	VISION INSURANCE	101
110-118-0000-7230-046-0950-52820000	OEO HEADSTART STEPANSKI ECC	RETIREMENT	10,861.94
110-118-0000-7230-046-0950-52830000	OEO HEADSTART STEPANSKI ECC	FICA	2,650.63
110-118-0000-7230-046-0950-52840000	OEO HEADSTART STEPANSKI ECC	WORKERS COMPENSATION	422.85
110-118-0000-7230-046-0950-52850000	OEO HEADSTART STEPANSKI ECC	UNEMPLOYMENT	0
110-118-0000-7230-046-0950-53110000	OEO HEADSTART STEPANSKI ECC	INSTRUCTIONAL SERVICES	0
110-118-0000-7230-046-0950-53190000	OEO HEADSTART STEPANSKI ECC	PROF & TECH SERVICES	0
110-118-0000-7230-046-0950-53210000	OEO HEADSTART STEPANSKI ECC	TRAVEL COSTS	5.03
110-118-0000-7230-046-0950-54121000	OEO HEADSTART STEPANSKI ECC		0
110-118-0000-7230-046-0950-5511000C 110-118-0000-7230-046-0950-5641000C	OEO HEADSTART STEPANSKI ECC OEO HEADSTART STEPANSKI ECC	TEACHING/TESTING SUPPLIES NEW EQUIP/FURNITURE-DEPR	682.59
110-118-0000-7230-046-0950-56410000	OEO HEADSTART STEPANSKI ECC	DUES AND FEES	0 0
110-118-0000-7230-046-0950-57901000	OEO HEADSTART STEPANSKI ECC	MISC FEDERAL EXPENSE	0
110-118-0000-7230-046-0950-57908001	OEO HEADSTART STEPANSKI ECC	CHILD FOOD CARE	0
110-118-0000-7230-046-0950-57931000	OEO HEADSTART STEPANSKI ECC	PARENT ACTIVITY FUND	0
110-213-0000-7230-046-0950-53130000	OEO HEADSTART HEALTH	PUPIL SERVICES	0
110-213-0000-7230-046-0950-53131001	OEO HEADSTART HEALTH	HEALTH NURSE-FEDERAL	2,434.32
110-213-0000-7230-046-0950-53170000	OEO HEADSTART HEALTH	LEGAL SERVICES	0
110-216-0000-7230-046-0950-51440000	OEO HEADSTART SOC. WORK	SOCIAL WORKER SALARY	0
110-216-0000-7230-046-0950-52110000	OEO HEADSTART SOC. WORK	LIFE INSURANCE	0
110-216-0000-7230-046-0950-52120000	OEO HEADSTART SOC. WORK	DISABILITY INSURANCE	0
110-216-0000-7230-046-0950-52130000	OEO HEADSTART SOC. WORK	HEALTH INSURANCE	0
110-216-0000-7230-046-0950-52140000	OEO HEADSTART SOC. WORK	DENTAL INSURANCE	0
110-216-0000-7230-046-0950-52150000	OEO HEADSTART SOC. WORK	VISION INSURANCE	0
110-216-0000-7230-046-0950-52820000	OEO HEADSTART SOC. WORK	RETIREMENT	0
110-216-0000-7230-046-0950-52830000	OEO HEADSTART SOC. WORK	FICA	0
110-216-0000-7230-046-0950-52840000	OEO HEADSTART SOC. WORK	WORKERS COMPENSATION	0
110-216-0000-7230-046-0950-52850000	OEO HEADSTART SOC. WORK		0
110-219-0000-7230-046-0950-51639000	OEO HEADSTART PUPIL SUP	TEMP TEACHER ASST SALARY	1,214.08
110-219-0000-7230-046-0950-52110000	OEO HEADSTART PUPIL SUP		0
110-219-0000-7230-046-0950-52120000 110-219-0000-7230-046-0950-52130000	OEO HEADSTART PUPIL SUP	DISABILITY INSURANCE HEALTH INSURANCE	0
110-219-0000-7230-046-0950-52130000	OEO HEADSTART PUPIL SUP OEO HEADSTART PUPIL SUP	DENTAL INSURANCE	0
	OEO HEADSTART PUPIL SUP		0
110-219-0000-7230-046-0950-5215000C 110-219-0000-7230-046-0950-5282000C	OEO HEADSTART PUPIL SUP	VISION INSURANCE RETIREMENT	319.26
110-219-0000-7230-046-0950-52830000	OEO HEADSTART PUPIL SUP	FICA	91.48
110-219-0000-7230-046-0950-52840000	OEO HEADSTART PUPIL SUP	WORKERS COMPENSATION	12.16
110-219-0000-7230-046-0950-52850000	OEO HEADSTART PUPIL SUP	UNEMPLOYMENT	0
110-226-0000-7230-046-0950-51160000	OEO HEADSTART S/DIR-INS	SUPERVISION/DIRECTION-INSTRUCT	0
110-226-0000-7230-046-0950-52110000	OEO HEADSTART S/DIR-INS	LIFE INSURANCE	0
110-226-0000-7230-046-0950-52120000	OEO HEADSTART S/DIR-INS	DISABILITY INSURANCE	0
110-226-0000-7230-046-0950-52130000	OEO HEADSTART S/DIR-INS	HEALTH INSURANCE	0
110-226-0000-7230-046-0950-52140000	OEO HEADSTART S/DIR-INS	DENTAL INSURANCE	0
110-226-0000-7230-046-0950-52150000	OEO HEADSTART S/DIR-INS	VISION INSURANCE	0
110-226-0000-7230-046-0950-52820000	OEO HEADSTART S/DIR-INS	RETIREMENT	0
110-226-0000-7230-046-0950-52830000	OEO HEADSTART S/DIR-INS	FICA	0
110-226-0000-7230-046-0950-52840000	OEO HEADSTART S/DIR-INS	WORKERS COMPENSATION	0
110-226-0000-7230-046-0950-52850000	OEO HEADSTART S/DIR-INS	UNEMPLOYMENT	0
110-226-0000-7230-046-0950-53190001	OEO HEADSTART S/DIR-INS	EARLY CHILDHOOD SPECIALIST	1,395.00
110-226-0000-7230-046-0950-53410000	OEO HEADSTART S/DIR-INS		0
110-226-0000-7230-046-0950-53610000	OEO HEADSTART S/DIR-INS	PRINTING & BINDING	0
110-226-0000-7230-046-0950-55910000	OEO HEADSTART S/DIR-INS		49
110-226-0000-7230-046-0950-57901000	OEO HEADSTART S/DIR-INS OEO HEADSTART PUP TRANS	MISC FEDERAL EXPENSE	0 0
110-271-0000-7230-046-0950-53310000	OLO HEADSTAKT PUP TKANS	PUPIL TRAN BY CONTR CARRIER	0

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MTD Budget to Actual by Fund-Responsibility	
TEACHING SALARY	32,751.42
AIDES SALARY	9,185.80
TEMPORARY TEACHING SALARY	0
	30.04
	137.5
HEALTH INSURANCE	8,578.44
	491.78
VISION INSURANCE RETIREMENT	101.09
FICA	10,819.02 2,664.71
WORKERS COMPENSATION	419.41
UNEMPLOYMENT	415.41
INSTRUCTIONAL SERVICES	554.54
PROF & TECH SERVICES	463.7
TRAVEL COSTS	0
MAINTENANCE AGREEMENT	1,112.35
TEACHING/TESTING SUPPLIES	, 0
NEW EQUIP/FURNITURE-DEPR	0
DUES AND FEES	0
MISC FEDERAL EXPENSE	0
CHILD FOOD CARE	176.83
PARENT ACTIVITY FUND	1,099.88
PUPIL SERVICES	1,490.86
HEALTH NURSE-FEDERAL	0
LEGAL SERVICES	0
PROF & TECH SERVICES	3,377.78
SOCIAL WORKER SALARY	0
LIFE INSURANCE	0
DISABILITY INSURANCE	0
HEALTH INSURANCE	0
DENTAL INSURANCE	0
VISION INSURANCE	0
RETIREMENT	0
FICA	0
WORKERS COMPENSATION	0
	0
TEMP TEACHER ASST SALARY	1,159.88
LIFE INSURANCE DISABILITY INSURANCE	0
HEALTH INSURANCE	0
DENTAL INSURANCE	0
VISION INSURANCE	0
RETIREMENT	304.84
FICA	87.38
WORKERS COMPENSATION	11.61
UNEMPLOYMENT	0
SUPERVISION/DIRECTION-INSTRUCT	0
LIFE INSURANCE	0
DISABILITY INSURANCE	0
HEALTH INSURANCE	0
DENTAL INSURANCE	0
VISION INSURANCE	0
RETIREMENT	0
FICA	0
WORKERS COMPENSATION	0
UNEMPLOYMENT	0
EARLY CHILDHOOD SPECIALIST	360
TELEPHONE	0
PRINTING & BINDING	0
OFFICE SUPPLIES	50.97
MISC FEDERAL EXPENSE	0
PUPIL TRAN BY CONTR CARRIER	0

# WATERFORD BOARD OF EDUCATION - MINUTES

# Interim Meeting December 7, 2017

#### OPENING

The Interim Meeting of the Waterford School District Board of Education, held at the Waterford Township Hall Auditorium, 5200 Civic Center Drive, Waterford, Michigan, was called to order by President Petrusha at 6:00 PM.

# PLEDGE

The audience joined the Board of Education in the Pledge of Allegiance.

#### **ROLL CALL**

- Present: Members Petrusha, Sutherland, Barghahn, Himmelspach, and Torres
- Absent: Members Piggott and Halls
- Others: Keith Wunderlich, William Holbrook, Danielle Corbeil, Janet McLeod, Carly Stone, Darin Holley, Rhonda Lessel, Elizabeth Kutchey, Steve Smitka, Brenda Smith, Anna Findley, Mary Craite, Lanette Bright, Ann Kasdiner, Erika Elkins, Kim Nye, Jim Nye, Kelly Granger, Tim Granger, Tiffani McKinnon, David McKinnon, Pat McCusker, Irene Jarois, Ed Neaves, Grant Smith, Leland Needham, Becky Lesh, Erick Miller, Lily Morse, Wendy Morse, Kim Casagrande, Megan Roberts and others that did not register.

#### **APPROVAL OF THE AGENDA**

The agenda was approved by President Petrusha.

#### **CELEBRATIONS OF LEARNING**

a. WIRED Robotics

This fall the Waterford Initiative for Robotics Education and Development (W.I.R.E.D) launched its third season with seven elementary teams and three middle school teams from around the district. Two of our teams joined the Board to share their experience as well as participate in a mini match. The Board welcomed team 64173A from Cooley and Riverside with Coach Dave McKinnon and team 45885B from Pierce with Coach Daniel Verhey.

Members of the Board offered comments and accolades to the students and their parents and coaches.

# **INFORMATION ITEMS**

a. Personnel

William Holbrook, Assistant Superintendent of Business and Operations, and Janet McLeod, Director of Human Resources, provided information relative to Blue Book Personnel. A copy of the presentation is available on the Waterford School District/Board of Education website.

Member Barghahn expressed concerns with Blue Book employees not coming before the Board for discussion and inquired about the cap. Mr. Holbrook provided further explanation that these positions are approved within the budget, which would set the cap. Member Barghahn commented on the need for Board discussion suggesting a Study Session. Member Petrusha commented on previous study sessions with discussion on these positions, the budget and Board responsibilities. Member Sutherland spoke regarding Blue Book employees, budget approval and oversight. Member Barghahn expressed further

#### a. Personnel (continued)

concerns with the process and transparency. Member Torres spoke to addressing this issue in the next budget and holding a study session to discuss further. Member Petrusha clarified with Mr. Holbrook that the District pays retirement for Blue Book employees but not for contracted employees. Member Himmelspach expressed his disagreement in the comments shared by Member Barghahn and expressed that he does not want the process changed. Member Barghahn responded to Member Himmelspach's comments. Member Sutherland and Member Torres offered additional comments on the matter.

#### b. Resolution of Support: Stormwater Management Plan

In order for Waterford School District to be appropriately authorized to discharge storm water from its MS4 to surface waters of the state Waterford School District is required to approve a resolution of support with the department. This resolution is reauthorized every few years.

The actions outlined in the Board Resolution are identical to the actions the District has already committed to when receiving the authorization to discharge. The board resolution provides the DEQ with additional documentation of the Districts commitment to the Stormwater Management program. A recommendation to approve the following resolution in support of the Stormwater Management Plan will be presented for action on December 21, 2017.

WHEREAS, Waterford School District owns and operates facilities within the boundaries of the "Detroit" urbanized area which discharges stormwater though a municipal separate storm sewer system (MS4) to surface waters of the State of Michigan; and

WHEREAS, Waterford School District has applied for and received permit coverage to discharge stormwater from Waterford School District facilities to the MS4; and

WHEREAS, Waterford School District agrees to comply with the NPDES Municipal Separate Storm Sewer System discharge permit requirements, and

WHEREAS, Waterford School District has developed a Stormwater Management Program Plan (SWMP) outlining the policies, procedures, and best management practices to be employed by the district to comply with the permit requirements, and

WHEREAS, the conditions of the NPDES Municipal Separate Storm Sewer System discharge permit require Waterford School District to develop policies and procedures that prohibit illicit discharges to their stormwater system and to implement appropriate enforcement procedures and actions to detect and eliminate such illicit discharges, and

WHEREAS, Waterford School District agrees to prohibit the discharge of non-stormwater discharges into the storm drain system, including but not limited to pollutants or waters containing any pollutants, and

WHEREAS, Waterford School District agrees to eliminate illicit discharges and illicit connections, and

WHEREAS, Waterford School District agrees to prohibit the construction, use, maintenance or continued existence of illicit connections to the storm drain system. This prohibition expressly includes, without limitation, illicit connections made in the past, regardless of whether the connection was permissible under law or practices applicable or prevailing at the time of connection, and

#### b. Resolution of Support: Stormwater Management Plan

WHEREAS, Waterford School District agrees to obtain a Part 91 permit from the appropriate state, county, or local governmental soil erosion permitting agency for new development and redevelopment projects that disturb one or more acres, and

WHEREAS, Waterford School District agrees to obtain a construction site permit from the local municipality or other governing unit for new development and redevelopment projects that disturb one or more acres, and

WHEREAS, Waterford School District agrees to inspect, operate, and maintain structural controls for the purpose of reducing pollutant contribution, control runoff, and decrease or eliminate stream bank erosion due to stormwater runoff, and

WHEREAS, Waterford School District agrees to comply with the requirements of the State of Michigan Permit (Rule 323.2190) for stormwater discharge from construction activity.

THEREFORE, be it resolved that the Waterford School District Board of Education is highly committed to practicing sound environmental principals including the reduction of pollutants to surface waters though discharges of stormwater. The Board hereby approves and instructs the district Superintendent to enforce the above listed policies and procedures for illicit discharge elimination, control of stormwater runoff and long-term operation and maintenance of structural controls as part of the overall Waterford Stormwater Management Program Plan.

#### c. Resolution of Support: School Finance Research Collaboration

The School Finance Research Collaborative is supporting Michigan's first comprehensive school adequacy study, expected in early 2018, that will help determine the true cost of providing a high-quality public school education to all students.

The new study is using multiple methodologies to reexamine how Michigan's schools are funded, something that has never been done in a comprehensive way in the Great Lakes State. More than 30 states have conducted adequacy studies over the past 15 years, many conducting multiple studies.

The School Finance Research Collaborative is a broad-based and diverse group of Republicans, Democrats, Independents, business leaders and education experts from Metro Detroit to the U.P. who agree: It's time to change the way Michigan's schools are funded.

A recommendation to approve the following resolution in support of the School Finance Research Collaborative will be presented for action under New Business.

WHEREAS, the Michigan Constitution states that The legislature shall maintain and support a system of free public elementary and secondary schools as defined by law, and

WHEREAS, Michigan ranks 32nd in student achievement nationwide, according to recent research; and

WHEREAS, the Governors 21<sup>st</sup> Century Education Commission states that the urgency could not be greater regarding the falling K-12 performance, further stating that Michiganders underperform their peers, ranking 41st on fourth-grade reading performance nationally, that is simply not true that these unacceptable statewide outcomes are a result of changing demographics as Michigan's higher-income and white students are also among the worst performing in the country and that Michigan is one of only three states that has seen a decline in fourth-grade reading achievement since 2003; and

#### c. Resolution of Support: School Finance Research Collaboration (continued)

WHEREAS, the Commission further stated that Michigan needs to efficiently distribute resources, and efficient distribution requires a transparent calculation of what it costs to meet performance standards, that students with greater educational needs should be provided with additional resources where needed to have an equal chance of meeting the performance standards ; and

WHEREAS, in 2016 the State of Michigan conducted a comprehensive statewide cost study (Adequacy Study) to determine the sufficient resources per pupil to provide a public education that enables a pupil to demonstrate successful completion, in terms of proficiency, of all of the credit requirements of the Michigan merit standard and to determine whether public resources being committed to public education are distributed in such a way that all children have an equal opportunity to succeed in school; and

Whereas, the State funded Adequacy Study produced and provided valuable information but used only one methodology and did not fully examine special education costs due to data availability issues, did not examine preschool, charter schools, career and technical education, the impact of high concentrations of special needs students and the cost challenges faced by geographically isolated schools and or very small school districts; and

WHEREAS, the way we fund Michigan's public schools is fundamentally broken; and that Michigan needs to develop funding formulas that efficiently and effectively distribute these resources to the proper entities to support student success.

WHEREAS, we must reexamine our approach so ALL students, regardless of their circumstances, can achieve and succeed; and

WHEREAS, the School Finance Research Collaborative is a broad-based, diverse and bipartisan group of business leaders and education experts, from Metro Detroit to the U.P., who agree it's time to determine the cost of student achievement for all students Pk-12 and then change how our schools are funded; and

WHEREAS, the School Finance Research Collaborative has brought together top industry experts to reexamine our approach to how we fund Michigan's schools to fully prepare ALL students for jobs and success; and

WHEREAS, the School Finance Research Collaborative is supporting Michigan's first comprehensive school adequacy study using multiple methodologies to determine the cost of educating a student; and

WHEREAS, the School Finance Research Collaborative has hired the nation's top two school finance research firms which have a proven ability to combine the data generated from multiple research approaches to examine cost issues associated with key factors, including preschool, poverty, special education, Career and Technical Education, English Language Learners, at-risk students, and schools that are geographically isolated; and

WHEREAS, the School Finance Research Collaborative study will be the only statewide study ever performed to include a statewide panel to examine all the costs faced by charter schools; and

WHEREAS, the research team will work with 20 educator panels involving more than 240 Michigan educators including teachers, teacher leaders, principals, superintendents, school business officials, special education directors and other specialists; and

c. Resolution of Support: School Finance Research Collaboration (continued)

WHEREAS, adequacy studies have been performed in more than 30 other states over the past 15 years, with over 90% of these studies using multiple methodologies, as Step One in considering any comprehensive school reform; and

WHEREAS, many states have conducted multiple adequacy studies to make sure lawmakers have the very best, most reliable and valid information on what it costs to educate a student; and

WHEREAS, the School Finance Research Collaborative adequacy study is expected to be completed in early 2018, and will provide lawmakers and the public with the best, most accurate and most reliable information on what it truly costs to educate ALL Michigan students.

THEREFORE BE IT RESOLVED, the Waterford Board of Education supports the School Finance Research Collaborative and its efforts to determine the true cost of educating ALL Michigan public school students (pk-12).

d. School Bus Leases 2018 – Transportation

Waterford School District Administration is seeking proposals for School Bus Leases, (36) month period as indicated below:

- 1. Five (5) 54 Passenger Conventional Orthopedic Lift School Buses per district specifications-Diesel (or Alternate-Propane)
- 2. One (1) 54 Passenger Conventional No-Lift School Bus per district specifications- Diesel (or Alternate-Propane)

Request "Bumper to Bumper" warranty for duration of lease period and to take delivery by June 30, 2018. Funding Source: General Fund.

e. Bond Authorizing Resolution

The Board received a resolution providing for authorization, by the Board of Education, for the issuance of School District Bond, 2016 Series III, not to exceed \$10,000,000. A recommendation to adopt this resolution will be presented at the December 21, 2017 Board of Education meeting.

f. Application for Final Qualification of Bonds, 2016 Series III

The Board of Education received the Application for Final Qualification for the School District Bond, 2016 Series III. Waterford School District has already received Preliminary Qualifications of Bonds by the Department of Treasury and the School Bond Loan Program. A recommendation for approval will be presented on December 21, 2017.

g. Resolution – Section 1352 of Revised School Code, 2016 bond Series III

A resolution was presented that enables the School District to comply with the provision of Section 1352 of the Revised School Code with respect to contracting for legal representation by a law firm for the School District's issuance of its School District Bond, 2016 Series III. Clark Hill PLC is the District's legal counsel for this bond issuance and works in conjunction with the District's advisor, Mr. Louis Schimmel.

A recommendation to adopt this resolution will be presented to the Board of Education at the December 21, 2017 Board of Education meeting.

# AUDIENCE COMMENTS ON ACTION ITEMS

There were no audience comments on action items.

#### **APPROVAL OF THE MINUTES**

- a. November 16, 2017, Regular Meeting
- b. November 16, 2017, Closed Meeting

Moved by Member Himmelspach and supported by Member Sutherland that the Board of Education adopt the minutes of the meetings listed above.

Ayes: Members Himmelspach, Barghahn, Torres, Sutherland, and Petrusha Nays: None Motion carried. (5-0)

#### **NEW BUSINESS**

- a. Superintendent's Recommendations
  - (1) Recommendation 54-17-18 Relative to Resignations/Retirements/Leave of Absence Expirations

Moved by Member Himmelspach and supported by Member Sutherland that the Board of Education approve the following resignation:

Pocius, Cheryl, Elementary Principal Schoolcraft Elementary School Retirement Effective February 1, 2018

Sliwinski, Ronald, Special Education Teacher Mott High School Resignation Effective December 4, 2017

Ayes: Members Himmelspach, Barghahn, Torres, Sutherland, and Petrusha Nays: None Motion carried. (5-0)

(2) Recommendation 55-17-18 Relative to Designation of Depositories

Moved by Member Torres and supported by Member Himmelspach that the Board of Education approve the following resolution designating legal depositories of District money for the 2017-2018 school year.

BE IT RESOLVED, that the following list of financial institutions are designated as legal depositories of the moneys belonging to Waterford School District: Comerica Bank Chase Bank Clarkston State Bank Fifth Third Bank Fifth Third Bank Huntington National Bank Birmingham Bloomfield Credit Union Metro North Federal Credit Union PNC Bank

#### **NEW BUSINESS**

#### a. Superintendent's Recommendations

(2) Recommendation 55-17-18 Relative to Designation of Depositories (continued)

These financial institutions are hereby authorized to accept for its credit and/or collection, any and all checks, drafts and other negotiable instruments when endorsed in its name by rubber stamp or otherwise; and

#### BE IT FURTHER RESOLVED, THAT

Comerica Bank, Chase Bank, Clarkston State Bank, Fifth Third Bank, PNC Bank and Metro North Federal Credit Union be authorized depositories for internal school funds of the district; and

#### BE IT FURTHER RESOLVED, THAT

The Board of Education Treasurer is hereby authorized to sign for Certification/Declaration of signatures and/or names of Authorized Signers and Authorized Agents for all accounts opened under such captions as may be necessary or desirable; and

#### BE IT FURTHER RESOLVED, THAT

Any and all funds credited to such accounts with the depositories may be paid out or withdrawn upon checks drawn against the respective accounts when signed by the Superintendent, Keith Wunderlich.

In the absence of the Superintendent, the lines of authority in decision making and signing will be as follows and the Superintendent informed:

William Holbrook	Assistant Superintendent, Business & Operations
Lisa McFee	Assistant Superintendent, Teaching & Learning Services

Ayes: Members Himmelspach, Barghahn, Torres, Sutherland, and Petrusha Nays: None Motion carried. (5-0)

(3) Recommendation 56-17-18 Relative to Resolution of Support: School Finance Research Collaborative

Moved by Member Himmelspach and supported by Member Sutherland that the Board of Education approve the following resolution in support of the School Finance Research Collaborative.

WHEREAS, the Michigan Constitution states that The legislature shall maintain and support a system of free public elementary and secondary schools as defined by law, and

WHEREAS, Michigan ranks 32nd in student achievement nationwide, according to recent research; and

WHEREAS, the Governors 21<sup>st</sup> Century Education Commission states that the urgency could not be greater regarding the falling K-12 performance, further stating that Michiganders underperform their peers, ranking 41st on fourth-grade reading performance nationally, that is simply not true that these unacceptable statewide outcomes are a result of changing demographics as Michigan's higher-income and white students are also among the worst performing in the country and that

#### **NEW BUSINESS**

- a. Superintendent's Recommendations
  - (3) Recommendation 56-17-18 Relative to Resolution of Support: School Finance Research Collaborative (*continued*)

Michigan is one of only three states that has seen a decline in fourth-grade reading achievement since 2003; and

WHEREAS, the Commission further stated that Michigan needs to efficiently distribute resources, and efficient distribution requires a transparent calculation of what it costs to meet performance standards, that students with greater educational needs should be provided with additional resources where needed to have an equal chance of meeting the performance standards ; and

WHEREAS, in 2016 the State of Michigan conducted a comprehensive statewide cost study (Adequacy Study) to determine the sufficient resources per pupil to provide a public education that enables a pupil to demonstrate successful completion, in terms of proficiency, of all of the credit requirements of the Michigan merit standard and to determine whether public resources being committed to public education are distributed in such a way that all children have an equal opportunity to succeed in school; and

WHEREAS, the State funded Adequacy Study produced and provided valuable information but used only one methodology and did not fully examine special education costs due to data availability issues, did not examine preschool, charter schools, career and technical education, the impact of high concentrations of special needs students and the cost challenges faced by geographically isolated schools and or very small school districts; and

WHEREAS, the way we fund Michigan's public schools is fundamentally broken; and that Michigan needs to develop funding formulas that efficiently and effectively distribute these resources to the proper entities to support student success.

WHEREAS, we must reexamine our approach so ALL students, regardless of their circumstances, can achieve and succeed; and

WHEREAS, the School Finance Research Collaborative is a broad-based, diverse and bipartisan group of business leaders and education experts, from Metro Detroit to the U.P., who agree it's time to determine the cost of student achievement for all students Pk-12 and then change how our schools are funded; and

WHEREAS, the School Finance Research Collaborative has brought together top industry experts to reexamine our approach to how we fund Michigan's schools to fully prepare ALL students for jobs and success; and

WHEREAS, the School Finance Research Collaborative is supporting Michigan's first comprehensive school adequacy study using multiple methodologies to determine the cost of educating a student; and

WHEREAS, the School Finance Research Collaborative has hired the nation's top two school finance research firms which have a proven ability to combine the data generated from multiple research approaches to examine cost issues associated with key factors, including preschool, poverty, special education, Career and Technical Education, English Language Learners, at-risk students, and schools that are geographically isolated; and

# **NEW BUSINESS**

- a. Superintendent's Recommendations
  - (3) Recommendation 56-17-18 Relative to Resolution of Support: School Finance Research Collaborative (*continued*)

WHEREAS, the School Finance Research Collaborative study will be the only statewide study ever performed to include a statewide panel to examine all the costs faced by charter schools; and

WHEREAS, the research team will work with 20 educator panels involving more than 240 Michigan educators including teachers, teacher leaders, principals, superintendents, school business officials, special education directors and other specialists; and

WHEREAS, adequacy studies have been performed in more than 30 other states over the past 15 years, with over 90% of these studies using multiple methodologies, as Step One in considering any comprehensive school reform; and

WHEREAS, many states have conducted multiple adequacy studies to make sure lawmakers have the very best, most reliable and valid information on what it costs to educate a student; and

WHEREAS, the School Finance Research Collaborative adequacy study is expected to be completed in early 2018, and will provide lawmakers and the public with the best, most accurate and most reliable information on what it truly costs to educate ALL Michigan students.

THEREFORE BE IT RESOLVED, the Waterford Board of Education supports the School Finance Research Collaborative and its efforts to determine the true cost of educating ALL Michigan public school students (pk-12).

President Petrusha requested clarification and Dr. Wunderlich explained that this collaborative is charged with finding the actual cost to educate a child in Michigan. Oakland Schools has asked that we join in support by passing this resolution.

Member Sutherland thanked Member Torres for his support and representation at the County and State level.

Member Torres thanked Member Sutherland and spoke to legislative matters.

Ayes: Members Himmelspach, Barghahn, Torres, Sutherland, and Petrusha Nays: None Motion carried. (5-0)

# **DISCUSSION ITEMS**

- a. Future Items
  - (1) COL Mason Jazz Band
  - (2) Information Board Meeting Schedule
  - (3) Information School of Choice Resolution
  - (4) Action Resolution of Support: Stormwater Management Plan
  - (5) Action Bond Authorizing Resolution, 2016 Series III
  - (6) Action Application for Final Qualification of Bonds, 2016 Series III
  - (7) Action Resolution 1352 of Revised School Code, 2016 Series III

# **DISCUSSION ITEMS**

b. Board of Education Reports

Member Torres discussed the Oakland County Youth Assistance Breakfast and the important role the Youth Assistance plays in our community. He also talked about the Holiday Extravaganza Parade and promotion of Waterford READS.

Member Himmelspach invited the community to the Holiday Collage.

Member Petrusha spoke to the holiday spirit and all that we have to be grateful for.

Member Sutherland spoke to the Empty Bowls event, Collage Concert, and the upcoming New Horizons Band Concert.

# AUDIENCE COMMENTS ON NON-ACTION ITEMS

The following audience members addressed the Board of Education relative to the mid-year transfer of the Riverside Elementary Principal to Schoolcraft following the retirement of the Schoolcraft Principal.

Eric Miller Anna Findley Brenda Smith Erika Elkins

Leeland Needham spoke regarding Forgotten Harvest and Focus Hope.

Art Welch spoke regarding the presentation on personnel and making the state aware we are an excellent district.

# SUPERINTENDENT'S REPORT

Superintendent Wunderlich addressed the midyear transfer of the Riverside principal and Member Barghahn expressed her concerns. Dr. Wunderlich also spoke on the personnel presentation and the location change of Focus Hope and Forgotten Harvest. Dr. Wunderlich also addressed the things we are doing to ensure the State hears of the great things happening in WSD. He went on to discuss the Durant Most Improved recognition, Hour of Code in the elementary schools and Kindergarten Orientation.

Member Torres spoke to the process of addressing district matters and the willingness of the board to assist. He also shared additional positives happening in the Waterford School District.

# ADJOURNMENT

The meeting was adjourned by President Petrusha at 7:40 PM.

ACTION

# WATERFORD SCHOOL DISTRICT Board of Education 501 North Cass Lake Road Waterford, MI 48328

ITEM NO: TOPIC:	Accounts Payable for November 2017-18.				
RECOMMENDATION:	<ul> <li>It is recommended that the Board of Education approve the Check/Electronic Funds Transfer Register for the month of Novem 2017-18 as listed on pages 1-48, and Fifth Third Acct Statement pages 1-4.</li> </ul>				
	<u>General Fund</u> Vendor Checks/Electronic Transfers \$ 1,719,350.79				
	Special Ed Center Program Vendor Checks/Electronic Transfers \$ 6,625.95				
	<u>Community Service Fund</u> Vendor Checks/Electronic Transfers \$ 11,189.43				
	Food Service Vendor Checks/Electronic Transfers \$ 117.027.15				
	Bond Capital Projects – Series I Vendor Checks/Electronic Transfers \$ 1,056,369.10				
	Bond Capital Projects – Series II Vendor Checks/Electronic Transfers \$ 162,355.00				
	Purchasing Cards – 5/3 Acct Stmt \$ 13,251.43				
RATIONALE:	Invoices have been processed by Accounts Payable and Purchasing per requisitions submitted by various departments.				
BUDGETARY INFORMATION:	All within prescribed budget allocations.				
EXHIBITS:	Attached schedule.				
Resource Person(s)	William Holbrook, C.P.A., <u>Asst. Supt of Business &amp; Operations</u> Danielle Corbeil, <u>Director of Finance &amp; Budget</u> Doreen Simonds, <u>Director of Nutrition &amp; Purchasing Services</u>				
	Date of Board of Education Meeting: December 21, 2017				

#### WATERFORD SCHOOL DISTRICT STATEMENT OF REVENUES AND EXPENDITURES GENERAL FUND FOR THE FIVE MONTHS ENDED NOVEMBER 2017

REVENUE	BUDGET		ACTUAL PLUS ENCUMBRANCE		PERCENT OF BUDGET
LOCAL					
PROPERTY	\$	11,937,919	\$	7,378,266	61.8%
OTHER		2,972,741		322,417	10.8%
TOTAL		14,910,660		7,700,683	51.6%
STATE					
MEMBERSHIP AID		55,761,278		16,654,500	29.9%
CATEGORICAL AID		17,012,214		5,081,123	29.9%
TOTAL		72,773,492		21,735,623	29.9%
FEDERAL		7,015,894		2,009,387	28.6%
INCOMING TRANSFER		5,534,496		2,306,003	41.7%
TOTAL REVENUE	\$	100,234,542	\$	33,751,696	33.7%
EXPENDITURES					
INSTRUCTION:					
ELEMENTARY	\$	9,896,158	\$	2,978,323	30.1%
MIDDLE SCHOOL		4,733,268		1,447,843	30.6%
HIGH SCHOOL		7,653,917		2,083,034	27.2%
SUMMER SCHOOL		132,307		76,427	57.8%
EARLY CHILDHOOD		1,783,869		452,266	25.4%
SPECIAL ED		10,087,782		2,959,384	29.3%
COMP ED		2,462,879		590,873	24.0%
VOC ED		969,958		298,355	30.8%
TOTAL INSTRUCTION		37,720,138		10,886,505	28.9%
SUPPORT SERVICE:					
PUPIL SERVICE		7,074,710		2,057,600	29.1%
INSTR STAFF		2,056,384		653,254	31.8%
GENERAL ADM		1,235,588		573,848	46.4%
SCHOOL ADM		3,839,590		1,477,514	38.5%
BUSINESS		10,201,858		5,366,053	52.6%
CENTRAL		26,713,098		8,495,153	31.8%
TOTAL SUPPORT		51,121,228		18,623,422	36.4%
OTHER: ATHLETICS		1 510 170		544,309	35.2%
		1,548,423		-	
		106,358		69,290	65.1%
FEDERAL PROGRAMS		7,428,462		2,127,549	28.6%
DEBT		1,102,000		997,175	90.5%
TEACHER RETIREMENT SAVINGS		(300,000)		(124,998)	41.7%
NEGOTIATIONS RESERVE		1,381,190		575,487	41.7%
INTERFUND TRANSFERS		117,633		49,013	41.7%
TOTAL OTHER		11,384,066		4,237,825	37.2%
TOTAL EXPENDITURES	\$	100,225,432	\$	33,747,752	33.7%
REV. OVER(UNDER) EXP.	\$	9,110	\$	3,943	

## WATERFORD SCHOOL DISTRICT Board of Education 501 N Cass Lake Road Waterford, Michigan 48328

ITEM NO.: 11.a.(1)	NEW BUSINESS Superintendent's Recommendation 57-17-18
TOPIC :	Retirements/Resignations/Leave of Absence Expirations

It is recommended that the Board of Education accept the following resignation(s)/retirement(s):

Mitchell, Krista, Teacher Leave of Absence Resignation Effective November 27, 2017

Murphy, Ashley, Special Education Teacher Kingsley Montgomery School Resignation Effective December 8, 2017

Russi, Marina, Teacher Haviland Elementary School Resignation Effective December 22, 2017

Resource Person(s): Janet McLeod, Director, Human Resources

## WATERFORD SCHOOL DISTRICT Board of Education 501 N Cass Lake Road Waterford, Michigan 48328

# ITEM NO.: 11.a.(2) NEW BUSINESS Superintendent's Recommendation 58-17-18

TOPIC: Teaching Contract Changes/Appointments

It is recommended that the Board of Education approve the following teaching contract changes and appointments for the 2017-2018 school year:

Appointments/Changes:

Watts, Shelby, Teacher Haviland Elementary School 100% Probationary Contract Effective January 8, 2018

Resource Person(s): Janet McLeod, Director, Human Resources

Date of Board of Education Meeting: December 21 2017

ACTION

## WATERFORD SCHOOL DISTRICT Board of Education 501 N Cass Lake Road Waterford, Michigan 48328

ITEM NO.: 11.a.(3)	NEW BUSINESS Superintendent's Recommendation 59-17-18
TOPIC :	Administrative Contract Changes and Appointments

It is recommended that the Board of Education approve the following administrative appointment for the 2017-2018 school year:

Appointments/Changes:

Hill, Tawn, Administrative Assistant Kurzman Administration Services/Crary Campus 100% Administrator Contract Effective January 8, 2018

Resource Person(s): Janet McLeod, Director, Human Resources

ACTION

## WATERFORD SCHOOL DISTRICT Board of Education 501 N. Cass Lake Road Waterford, Michigan 48328

ITEM NO.: 11.a.(4)	NEW BUSINESS Superintendent's Recommendation 60-17-18
TOPIC:	Resolution of Support: Stormwater Management Plan

It is recommended that the Board of Education approve the following resolution in support of Stormwater Management Plan.

# **Resolution in Support of Stormwater Management Plan**

**WHEREAS**, Waterford School District owns and operates facilities within the boundaries of the "Detroit" urbanized area which discharges stormwater though a municipal separate storm sewer system (MS4) to surface waters of the State of Michigan; and

**WHEREAS,** Waterford School District has applied for and received permit coverage to discharge stormwater from Waterford School District facilities to the MS4; and

**WHEREAS,** Waterford School District agrees to comply with the NPDES Municipal Separate Storm Sewer System discharge permit requirements, and

**WHEREAS,** Waterford School District has developed a Stormwater Management Program Plan (SWMP) outlining the policies, procedures, and best management practices to be employed by the district to comply with the permit requirements, and

**WHEREAS,** the conditions of the NPDES Municipal Separate Storm Sewer System discharge permit require Waterford School District to develop policies and procedures that prohibit illicit discharges to their stormwater system and to implement appropriate enforcement procedures and actions to detect and eliminate such illicit discharges, and

**WHEREAS,** Waterford School District agrees to prohibit the discharge of non-stormwater discharges into the storm drain system, including but not limited to pollutants or waters containing any pollutants, and

WHEREAS, Waterford School District agrees to eliminate illicit discharges and illicit connections, and

**WHEREAS,** Waterford School District agrees to prohibit the construction, use, maintenance or continued existence of illicit connections to the storm drain system. This prohibition expressly includes, without limitation, illicit connections made in the past, regardless of whether the connection was permissible under law or practices applicable or prevailing at the time of connection, and

**WHEREAS,** Waterford School District agrees to obtain a Part 91 permit from the appropriate state, county, or local governmental soil erosion permitting agency for new development and redevelopment projects that disturb one or more acres, and

**WHEREAS,** Waterford School District agrees to obtain a construction site permit from the local municipality or other governing unit for new development and redevelopment projects that disturb one or more acres, and

**WHEREAS,** Waterford School District agrees to inspect, operate, and maintain structural controls for the purpose of reducing pollutant contribution, control runoff, and decrease or eliminate stream bank erosion due to stormwater runoff, and

**WHEREAS,** Waterford School District agrees to comply with the requirements of the State of Michigan Permit (Rule 323.2190) for stormwater discharge from construction activity.

**THEREFORE**, be it resolved that the Waterford School District Board of Education is highly committed to practicing sound environmental principals including the reduction of pollutants to surface waters though discharges of stormwater. The Board hereby approves and instructs the district Superintendent to enforce the above listed policies and procedures for illicit discharge elimination, control of stormwater runoff and long-term operation and maintenance of structural controls as part of the overall Waterford Stormwater Management Program Plan.

Resource Persons: <u>William Holbrook, Assistant Superintendent, Business & Operations</u>

Date of Meeting: December 21, 2017

ACTION

## WATERFORD SCHOOL DISTRICT Board of Education 501 N. Cass Lake Rd Waterford, MI 48328

ITEM NO: 11.a.(5)	NEW BUSINESS Superintendent's Recommendation 61-17-18
TOPIC:	Bond Authorizing Resolution School District Bond, 2016 Series III

It is recommended that the Board of Education approve the attached resolution providing for authorization, by the Board of Education, for the issuance of School District Bond, 2016 Series III, not to exceed \$10,000,000.

Resource Persons: William Holbrook, CPA, Assistant Superintendent, Business & Operations Danielle Corbeil, Director of Finance and Budget

Date of Board of Education Meeting: December 21, 2017

#### WATERFORD SCHOOL DISTRICT

At a			meeting	of t	he Boai	rd of	Education	of	the
Waterford	School	Distri	ct, Oak	land (	County,	Michi	gan, held	l on	the
day				_, 20	17, at	_:	m.,	East	ern
Standard T	ime:								
PRESENT:									
ABSENT:									

#### BOND RESOLUTION

The following resolution was offered by \_\_\_\_\_ and seconded by \_\_\_\_\_.

WHEREAS, at a regular election held in the Waterford School District (the "School District") on March 8, 2016, the issuance of bonds of the School District in the principal amount of not to exceed \$100,000,000 was approved by a majority of the qualified electors of the School District voting thereon (the vote thereon being 13,394 in favor of and 7,584 against the issuance of the bonds); and

WHEREAS, this Board of Education has determined that it is in the best interest of the School District to issue the second series of the bonds in the principal amount of not to exceed \$10,000,000.

THEREFORE, BE IT RESOLVED by the Board of Education of the Waterford School District, Oakland County, Michigan, as follows:

1. <u>AUTHORIZATION OF BONDS-PURPOSE</u>. Bonds of the School District aggregating the principal sum of not to exceed Fifty Million Dollars (\$10,000,000) shall be issued and sold for the purpose of defraying the cost of erecting, furnishing and equipping additions to and partially remodeling, furnishing and refurnishing, equipping and re-equipping school facilities; acquiring, installing, and equipping instructional technology for school facilities; purchasing school buses; constructing, equipping, developing and improving athletic facilities, playgrounds and play fields; and developing and improving sites as stated in the Bond Proposition (the "Improvements").

2. <u>BOND DETAILS</u>. The bonds shall be designated "School District Bonds, Series 2018"; shall be dated March 1, 2018 or any other date within twelve months thereafter; shall be numbered from 1 upwards; shall be fully registered; shall be in the denomination of \$5,000 each or any integral multiple thereof not exceeding the aggregate principal amount for each maturity at the option of the purchaser thereof; shall bear interest at a rate or rates not exceeding 6% per annum to be determined upon the sale thereof payable on the first days of May and November in each year commencing on May 1, 2018 or May 1, 2019 depending on the date of issuance; and if \$10,000,000 in bonds are issued the bonds may mature on November 1 in each year as follows:

	PRINCIPAL		PRINCIPAL
YEAR	AMOUNT	YEAR	AMOUNT
2018	\$ <mark>450,00</mark> 0	2026	\$7 <mark>20,000</mark>
2019	300,000	2027	740,000
2020	300,000	2028	760,000
2021	660,000	2029	800,000
2022	670,000	2030	830,000
2023	680,000	2031	840,000
2024	690,000	2032	860,000
2025	700,000		

The Assistant Superintendent, Business & Operations may adjust the maturities set forth above including the adding or subtracting of maturities so long as the total bonds to be issued do not exceed \$10,000,000.

3. <u>PAYMENT OF PRINCIPAL AND INTEREST</u>. The principal of and interest on the bonds shall be payable in lawful money of the United States. Principal shall be payable upon presentation and surrender of the bonds to the bond registrar and paying agent as they severally mature. Interest shall be paid to the registered owner of each bonds as shown on the registration books at the close of business on the 15<sup>th</sup> day of the calendar month preceding the month in which the interest payment is due. Interest shall be paid when due by check or draft drawn upon and mailed by the bond registrar and paying agent to the registered owner at the registered address.

BOOK ENTRY SYSTEM. Initially, one fully-registered 4. bond for each maturity, in the aggregate amount of such maturity, shall be issued in the name of Cede & Co., as nominee of The Depository Trust Company ("DTC") for the benefit of other parties (the "Participants") in the book-entry-only transfer system of DTC. In the event the School District determines that it is in the best interest of the School District not to continue the book-entry system of transfer or that the interests of the holders of the bonds might be adversely affected if the book-entry system of transfer is continued, the School District may notify DTC and the bond registrar and paying agent, whereupon DTC will notify the Participants of the availability through DTC of bond certificates. In such event, the bond registrar and paying agent shall deliver, transfer and exchange bond certificates as requested by DTC and any Participant or "beneficial owner" in appropriate amounts in accordance with

this Resolution. DTC may determine to discontinue providing its services with respect to the bonds at any time by giving notice to the School District and the bond registrar and paying agent and discharging its responsibilities with respect thereto under applicable law or the School District may determine that DTC is incapable of discharging its duties and may so advise DTC. In either such event, the School District shall use reasonable efforts to locate another securities depository. Under such circumstances (if there is no successor securities depository), the School District and the bond registrar and paying agent shall be obligated to deliver bond certificates in accordance with the procedures established by this Resolution. In the event bond certificates are issued, the provisions of this Resolution shall apply to, among other things, the transfer and exchange of such certificates and the method of payment of principal of and interest on such certificates. Whenever DTC requests the School District and the bond registrar and paying agent to do so, the School District and the bond registrar and paying agent shall cooperate with DTC in taking appropriate action after reasonable notice to make available one or more separate certificates evidencing the bonds to any Participant having bonds certified to its DTC account or to arrange for to maintain custody another securities depository of certificates evidencing the bonds.

Notwithstanding any other provision of the Resolution to the contrary, so long as any bond is registered in the name of Cede & Co., as nominee of DTC, all payments with respect to the principal of, interest on and redemption premium, if any, on such bonds and all notices with respect to the bonds shall be made and given, respectively, to DTC as provided in the Letter of Representations relating to the bonds among DTC, the School District and the bond registrar and paying agent. The Assistant Superintendent, Business & Operations is authorized to sign the Blanket Issuer Letter of Representations on behalf of the School District, in such form as the Assistant Superintendent, Business Operations deems necessary or appropriate in order & to accomplish the issuance of the bonds in accordance with law and this Resolution.

5. <u>PRIOR REDEMPTION</u>. Bonds maturing prior to May 1, 2025, shall not be subject to redemption prior to maturity. Bonds maturing on and after May 1, 2025, shall be subject to redemption prior to maturity upon the terms and conditions set forth in the form of bond contained in Section 9 hereof.

6. <u>BOND REGISTRAR AND PAYING AGENT</u>. The Assistant Superintendent, Business & Operations shall designate, and may enter into an agreement with, a bond registrar and paying agent for the bonds that shall be a bank or trust company located in the State of Michigan that is qualified to act in such capacity under the laws of the United States of America or the State of Michigan. The Assistant Superintendent, Business & Operations

3

may from time to time as required designate a similarly qualified successor bond registrar and paying agent.

EXECUTION, AUTHENTICATION AND DELIVERY OF BONDS. The 7. bonds shall be executed in the name of the School District by the facsimile signatures of the President and the Secretary of the Board of Education and authenticated by then manual signature of an authorized representative of the bond registrar and paying agent. After the bonds have been executed and authenticated for delivery to the original purchaser thereof, they shall be delivered by the Assistant Superintendent, Business & Operations to the purchaser upon receipt of the purchase price. Additional bonds bearing the facsimile signatures of the President and the Secretary of the Board of Education may be delivered to the bond registrar and paying agent for authentication and delivery in connection with the exchange or transfer of bonds. The bond registrar and paying agent shall indicate on each bond the date of its authentication.

8. EXCHANGE AND TRANSFER OF BONDS. Any bond, at the option of the registered owner thereof and upon surrender thereof to the bond registrar and paying agent with a written instrument of transfer satisfactory to the bond registrar and paying agent duly executed by the registered owner or its duly authorized attorney, may be exchanged for bonds of any other authorized denominations of the same aggregate principal amount and maturity date and bearing the same rate of interest as the surrendered bond.

Each bond shall be transferable only upon the books of the School District, which shall be kept for that purpose by the bond registrar and paying agent, upon surrender of such bond together with a written instrument of transfer satisfactory to the bond registrar and paying agent duly executed by the registered owner or his duly authorized attorney.

Upon the exchange or transfer of any bond, the bond registrar and paying agent on behalf of the School District shall cancel the surrendered bond and shall authenticate and deliver to the transferee a new bond or bonds of any authorized denomination of the same aggregate principal amount and maturity date and bearing the same rate of interest as the surrendered bond. If, at the time the bond registrar and paying agent authenticates and delivers a new bond pursuant to this section, payment of interest on the bonds is in default, the bond registrar and paying agent shall endorse upon the new bond the following: "Payment of interest on this bond is in default. The last date to which interest has been paid is \_\_\_\_\_\_.

The School District and the bond registrar and paying agent may deem and treat the person in whose name any bond shall be registered upon the books of the School District as the absolute owner of such bond, whether such bond shall be overdue or not, for the purpose of receiving payment of the principal of and interest on such bond and for all other purposes, and all payments made to any such registered owner, or upon his order, in accordance with the provisions of Section 3 of this resolution shall be valid and effectual to satisfy and discharge the liability upon such bond to the extent of the sum or sums so paid, and neither the School District nor the bond registrar and paying agent shall be affected by any notice to the contrary. The School District agrees to indemnify and save the bond registrar and paying agent harmless from and against any and all loss, cost, charge, expense, judgment or liability incurred by it, acting in good faith and without negligence hereunder, in so treating such registered owner.

For every exchange or transfer of bonds, the School District or the bond registrar and paying agent may make a charge sufficient to reimburse it for any tax, fee or other governmental charge required to be paid with respect to such exchange or transfer, which sum or sums shall be paid by the person requesting such exchange or transfer as a condition precedent to the exercise of the privilege of making such exchange or transfer.

The bond registrar and paying agent shall not be required to transfer or exchange bonds or portions of bonds which have been selected for redemption.

9. FORM OF BONDS. The bonds shall be in substantially the following form:

## UNITED STATES OF AMERICA STATE OF MICHIGAN COUNTY OF OAKLAND

WATERFORD SCHOOL DISTRICT SCHOOL DISTRICT BOND, SERIES 2018

INTEREST RATE MATURITY DATE DATE OF ORIGINAL ISSUE CUSIP

Registered Owner:

Principal Amount:

The Waterford School District, County of Oakland, State of Michigan (the "School District"), acknowledges itself indebted to and for value received hereby promises to pay to the Registered Owner identified above, or registered assigns, the Principal Amount set forth above on the Maturity Date specified above, unless redeemed prior thereto as hereinafter provided, upon presentation and surrender of this bond at

the bond registrar and paying agent, or at such successor bond registrar and paying agent as may be designated pursuant to the Resolution, and to pay to the Registered Owner, as shown on the registration books at the close of business on the 15<sup>th</sup> day of the calendar month preceding the month in which an interest payment is due, by check or draft drawn upon and mailed by the bond registrar and paying agent by first class mail postage prepaid to the Registered Owner at the registered address, interest on such Principal Amount until the School District's obligation with respect to the payment of such Principal Amount is discharged, at the rate per annum specified above. Interest is payable on the first days of May and November in each year, commencing on May 1, \_\_\_\_. Principal and interest are payable in lawful money of the United States of America.

This bond is one of a series of bonds aggregating the principal sum of \_\_\_\_\_\_ Million Dollars (\$\_\_\_\_\_) issued by the School District under and pursuant to and in full conformity with the Constitution and Statutes of Michigan and a bond authorizing resolution adopted by the Board of Education of the School District (the "Resolution") for the purpose of defraying the cost of erecting, furnishing and equipping additions to and partially remodeling, furnishing and refurnishing, equipping and

re-equipping school facilities; acquiring, installing, and equipping instructional technology for school facilities; purchasing school buses; constructing, equipping, developing and improving athletic facilities, playgrounds and play fields; and developing and improving sites as stated in the Bond Proposition. The issuance of the bonds was approved at a regular election held in the School District on March 8, 2016, by a majority of the qualified electors of the School District voting on the question. The full faith and credit of the School District have been pledged for the prompt payment of the principal of and interest on this bond. The School District is required to levy annually ad valorem taxes, without limitation as to rate or amount, to pay such principal and interest as the same shall become due.

This bond is transferable, as provided in the Resolution, only upon the books of the School District kept for that purpose by the bond registrar and paying agent, upon the surrender of this bond together with a written instrument of transfer satisfactory to the bond registrar and paying agent duly executed by the Registered Owner or his attorney duly authorized Upon the exchange or transfer of this bond a new in writing. bond or bonds of any authorized denomination, in the same aggregate principal amount and of the same interest rate and maturity, shall be authenticated and delivered to the transferee in exchange therefor as provided in the Resolution, and upon payment of the charges, if any, therein provided. Bonds so authenticated and delivered shall be in the denomination of \$5,000 or any integral multiple thereof not exceeding the aggregate principal amount for each maturity.

The bond registrar and paying agent shall not be required to transfer or exchange bonds or portions of bonds which have been selected for redemption.

Bonds maturing prior to May 1, 2025, are not subject to redemption prior to maturity. Bonds maturing on and after May 1, 2025, are subject to redemption prior to maturity at the option of the School District, in such order as shall be determined by the School District, on any dates on and after May 1, 2024. Bonds of a denomination greater than \$5,000 may be partially redeemed in the amount of \$5,000 or any integral multiple thereof. If less than all of the bonds maturing in any year are to be redeemed, the bonds or portions of bonds to be redeemed shall be selected by lot. The redemption price shall be the par value of the bond or portion of the bond called to be redeemed plus interest to the date fixed for redemption without premium.

Not less than thirty days' but not more than sixty days' notice of redemption shall be given to the registered owners of bonds called to be redeemed by mail to each registered owner at the registered address. Bonds or portions of bonds called for redemption shall not bear interest on and after the date fixed for redemption, provided funds are on hand with the bond registrar and paying agent to redeem the same.

It is hereby certified, recited and declared that all acts, conditions and things required to exist, happen and be performed precedent to and in the issuance of the bonds of this series, existed, have happened and have been performed in due time, form and manner as required by law, and that the total indebtedness of the School District, including the series of bonds of which this bond is one, does not exceed any constitutional or statutory limitation.

IN WITNESS WHEREOF, the Waterford School District, Oakland County, Michigan, by its Board of Education, has caused this bond to be executed in its name by facsimile signatures of the President and Secretary of the Board of Education. This bond shall not be valid unless the Certificate of Authentication has been manually executed by an authorized representative of the bond registrar and paying agent.

WATERFORD SCHOOL DISTRICT

By:

Its: President

And:

Its: Secretary

## CERTIFICATE OF AUTHENTICATION

This bond is one of the bonds described in the within mentioned Resolution.

Bond Registrar and Paying Agent

By:

Authorized Representative

AUTHENTICATION DATE:

#### ASSIGNMENT

For value received, the undersigned hereby sells, assigns and transfers unto \_\_\_\_\_

(please print or type name, address and taxpayer identification number of transferee) the within bond and all rights thereunder and hereby irrevocably constitutes and appoints \_\_\_\_\_\_\_\_\_\_ attorney to transfer the within bond on the books kept for registration thereof, with full power of substitution in the premises.

Dated: \_\_\_\_\_

Signature Guaranteed:

Signature(s) must be guaranteed by an eligible guarantor institution participating in a Securities Transfer Association recognized signature guarantee program.

SECURITY. There shall be levied upon all taxable 10. property in the School District upon the tax rolls for the year 2018 and upon the tax rolls for each year thereafter while any of the bonds shall be outstanding, an amount such that the estimated collections therefrom will be sufficient to pay promptly at maturity the principal and interest maturing on the bonds prior to the time of the following year's tax collections: Provided, however, that if the bonds are qualified under the provisions of Act No. 108, Public Acts of Michigan, 1961, as amended, and if the School District is entitled to borrow and elects to borrow money from the State of Michigan pursuant thereto for payment of the principal of or interest on the bonds in any year, then the School District shall take all necessary proceedings to make such borrowing, and the moneys borrowed may be taken into consideration in determining the required tax Taxes required to be levied to pay principal of and levy. interest on the bonds shall be without limitation as to rate or amount. of such taxes (both current The proceeds and debt delinguent) shall be deposited as collected into а retirement fund which shall be established and maintained as either a separate or a common fund as permitted by law, and until the principal of and the interest on the bonds are paid in full, such proceeds shall be used only for payment of such principal and interest or for other authorized purposes of the fund.

ESTIMATES OF PERIOD OF USEFULNESS AND COST. 11. The Improvements consisting of technology useful life of the equipment is determined to be five (5) years and upwards from the date of installation thereof and the estimated cost thereof of \$1,270,000, is approved and in the amount adopted. Technology equipment is expected to be installed on or after 2018. The useful life of the Improvements December 1, consisting of outdoor equipment and furniture is determined to be fifteen (15) years and upwards from the date of installation thereof and the estimated cost thereof in the amount of \$830,000 is approved and adopted. The outdoor equipment and furniture is expected to be installed on or after September 1, 2018. The useful life of the other Improvements is determined to be twenty (20) years and upwards from the date of installation thereof and the estimated cost thereof in the amount of \$7,417,045 is approved and adopted. The estimates set forth above assume that the total bond issue will be \$10,000,000. If the aggregate amount of the Bonds is less, the estimates and the various components thereof will be proportionately reduced.

12. <u>CONSTRUCTION FUND</u>. From the proceeds of the sale of the bonds there shall be set aside in the debt retirement fund any premium and accrued interest received from the purchaser at the time of delivery of the bonds. The remainder of the proceeds of the sale of the bonds shall be set aside in a construction fund and used to pay the costs of issuing the bonds and to acquire and construct the Improvements for which the bonds are issued. Such proceeds shall not be used to pay for any maintenance costs.

13. <u>DEFEASANCE</u>. In the event cash or direct obligations the United States or obligations the principal of and of interest on which are guaranteed by the United States, or a combination thereof, the principal of and interest on which, reinvestment, come due at times and in without amounts sufficient to pay, at maturity or irrevocable call for earlier optional redemption, the principal of and interest on the bonds, shall have been deposited in trust, this resolution shall be defeased and the owners of the bonds shall have no further rights under this resolution except to receive payment of the principal of and interest on the bonds from the cash or securities deposited in trust and the interest and gains thereon and to transfer and exchange bonds as provided herein.

14. <u>TAX COVENANT</u>. The School District covenants to comply with all requirements of the Internal Revenue Code of 1986, as amended, necessary to assure that the interest on the bonds will be and will remain excludable from gross income for federal income tax purposes. The President, the Treasurer and the Secretary of the Board of Education and the Superintendent and the Assistant Superintendent, Business & Operations and other officers and employees of the School District are authorized to do all things necessary (including the making of such covenants of the School District as shall be appropriate) to assure that the interest on the bonds will be and will remain excludable from gross income for federal income tax purposes.

15. <u>RETENTION OF FINANCIAL ADVISOR</u>. Municipal Financial Consultants Incorporated, Milford, Michigan is hereby retained to act as financial advisor to the School District in connection with the sale and delivery of the Bonds.

16. COMPETITIVE SALE: The School District hereby authorizes its Bond Counsel to publish a Notice of Sale at least seven days prior to the date fixed for receipt of bids for the purchase of the Bonds. The Notice of Sale shall be in substantially the form attached to this resolution with such changes therein as are not inconsistent with this resolution and as are approved by the Assistant Superintendent, Business and Operations of the School District after conferring with Bond The Bond Counsel and Financial Advisor are hereby Counsel. designated to act for and on behalf of the School District to receive bids for the purchase of the Bonds and to take all other steps necessary in connection with the sale, issuance, transfer and delivery thereof in accordance with the provisions of this resolution.

17. <u>SALE, ISSUANCE, DELIVERY, TRANSFER AND EXCHANGE OF</u> <u>BONDS</u>. After the receipt of the bids the Assistant Superintendent, Business & Operations, shall enter an order awarding the bonds to the bidder whose bid produces the lowest true interest cost determined by the Financial Adviser. The President, the Treasurer and the Secretary of the Board of Education and the Superintendent and the Assistant Superintendent, Business & Operations and other officers and employees of the School District are authorized to do all things necessary to effectuate the sale, issuance, delivery, transfer and exchange of the bonds in accordance with the provisions of this resolution.

18. OFFICIAL STATEMENT. The Assistant Superintendent, Business & Operations is authorized to cause the preparation of an official statement for bonds for the purpose of enabling compliance with Rule 15c2-12 issued under the Securities Exchange Act of 1934, as amended (the "Rule") and to do all other things necessary to enable compliance with the Rule. After the award of bonds, the School District will provide copies of a "final official statement" (as defined in paragraph (e)(3) of the Rule) on a timely basis and in reasonable quantity as requested by the successful proposer or proposers to enable such proposer or proposers to comply with paragraph (b)(4) of the Rule and the rules of the Municipal Securities Rulemaking Board.

CONTINUING DISCLOSURE. The Superintendent and the 19. Assistant Superintendent, Business & Operations are each severally authorized to execute and deliver in the name and on behalf of the School District а continuing disclosure certificate to comply with the requirements for a continuing disclosure undertaking by the School District pursuant to paragraph (b)(5) of the Rule, and amendments to such certificate from time to time in accordance with the terms of such certificate (the certificate and any amendments thereto are collectively referred to herein as the "Continuing Disclosure Certificate"). The School District hereby covenants and agrees that it will comply with and carry out all the provisions of the Continuing Disclosure Certificate.

20. REPLACEMENT OF BONDS. Upon receipt by the Assistant Superintendent, Business & Operations of proof of ownership of an unmatured bond, of satisfactory evidence that the bond has been lost, apparently destroyed or wrongfully taken and of security or indemnity that complies with applicable law and is satisfactory to the Assistant Superintendent, Business & Operations, the Assistant Superintendent, Business & Operations may authorize the bond registrar and paying agent to deliver a new executed bond to replace the bond lost, apparently destroyed or wrongfully taken in compliance with applicable law. In the event an outstanding matured bond is lost, apparently destroyed or wrongfully taken, the Assistant Superintendent, Business & Operations may authorize the bond registrar and paying agent to pay the bond without presentation upon the receipt of the same documentation required for the delivery of a replacement bond. The bond registrar and paying agent, for each new bond delivered or paid without presentation as provided above, shall require the payment of expenses, including counsel fees, which may be incurred by the bond registrar and paying agent and the School District in the premises. Any bond delivered pursuant to the provisions of this section in lieu of any bond lost, apparently destroyed or wrongfully taken shall be of the same form and tenor and be secured in the same manner as the bond in substitution for which such bond was delivered.

21. <u>INDEPENDENT AUDIT COVENANT</u>. The School District covenants to have an independent audit, using generally accepted accounting principles, relating to the bonds conducted within 120 days after completion of the Improvements financed by the proceeds of the bonds and to submit such audit report to the Michigan Department of Treasury.

## REQUEST FOR PROPOSAL NOT TO EXCEED

#### \$

## WATERFORD SCHOOL DISTRICT COUNTY OF OAKLAND, STATE OF MICHIGAN SCHOOL DISTRICT BONDS, SERIES 2018 (General Obligation Unlimited Tax)

**SEALED OR ELECTRONIC BIDS:** Sealed written Bids for the purchase of the bonds described herein (the "Bonds") will be received by the undersigned, on behalf of the Waterford School District (the "School District"), on \_\_\_\_\_\_ at \_\_:\_\_\_.m., at the offices of the Municipal Advisory Council of Michigan, Buhl Building, 535 Griswold, Suite 1850, Detroit, Michigan 48226, where they will be publicly opened and read.

Also in the alternative, electronic proposals will also be received on the same date and until the same time by an agent of the undersigned Bidcomp/Parity. Further information about Bidcomp/Parity, including any fee charged, may be obtained from Bidcomp/Parity, Eric Washington, 1359 Broadway, 2nd Floor, New York, NY, 10018, (212) 849-5021.

If any provision of this Request for Proposal shall conflict with information provided by Bidcomp/Parity as the approved provider of electronic proposing services, this Request for Proposal shall control.

The Bonds will be awarded or all proposals will be rejected by the Assistant Superintendent, Business & Operations of the School District at a proceeding to be held within twenty-four hours of the sale.

**BOND DETAILS**: The Bonds shall be dated \_\_\_\_\_, 2017, shall be fully registered Bonds, both as to principal and interest, in any one or more denominations of \$5,000 or a multiple of \$5,000 numbered from 1 upwards and shall bear interest from the date thereof payable on \_\_\_\_\_\_ 1, \_\_\_\_ and semi-annually thereafter. The Bonds will mature on May 1 of each year as follows:

	PRINCIPAL		PRINCIPAL
YEAR	AMOUNT	YEAR	AMOUNT

**PRIOR REDEMPTION**: Bonds maturing prior to May 1, \_\_\_\_, shall not be subject to redemption prior to maturity. Bonds maturing on and after May 1, \_\_\_\_\_ shall be subject to redemption in whole or in part on any date on and after May 1, \_\_\_\_, and in any order, at the option of the School District, at par, plus accrued interest to the date fixed for redemption. With respect to partial redemptions, any portion of a bond outstanding in a denomination larger than the minimum authorized denomination may be redeemed provided such portion and the amount not being redeemed each constitutes an authorized denomination. In the event that less than the entire principal amount of a bond is called for redemption, upon surrender of the Bond to the bond registrar, the bond registrar shall authenticate and deliver to the registered owner of the Bond a new bond in the principal amount of the principal portion not redeemed.

Notice of redemption shall be sent to the registered holder of each Bond being redeemed by first class mail at least thirty (30) days prior to the date fixed for redemption, which notice shall fix the date of record with respect to the redemption if different than otherwise provided in the resolution authorizing the issuance of the Bonds. Any defect in such notice shall not affect the validity of the redemption proceedings. Bonds so called for redemption shall not bear interest after the date fixed for redemption provided funds are on hand with the bond registrar to redeem the same.

**INTEREST RATE AND PROPOSING DETAILS**: The Bonds shall bear interest at a rate or rates not exceeding 6% per annum, to be fixed by the proposals therefor, expressed in multiples of 1/8 or 1/20 of 1%, or both. The interest on any one bond shall be at one rate only. All bonds maturing in any one year must carry the same interest rate. THE INTEREST RATE BORNE BY BONDS MATURING IN ANY YEAR SHALL NOT BE AT A RATE LOWER THAN THE RATE BORNE BY BONDS MATURING IN ANY PRECEDING YEAR. No proposal for the purchase of less than all of the Bonds, at a price less than \_\_% of their par value or at an interest rate or rates that will result in a net interest cost of more than 6% per annum, will be considered.

**TERM BOND OPTION:** Bonds maturing in the years \_\_\_\_\_, inclusive, are eligible for designation by the original purchaser at the time of sale as serial bonds or term bonds, or both. There may be more than one term bond maturity. However, principal maturities designated as term bonds shall be subject to mandatory redemption, in part, by lot, at par and accrued interest on May 1st of the year in which the Bonds are presently scheduled to mature. Each maturity of term bonds and serial bonds must carry the same interest rate. Any such designation must be made at the time the proposals are submitted.

**BOOK-ENTRY-ONLY:** The Bonds will be issued in book-entry-only form as one fully-registered bond per maturity and will be registered in the name of Cede & Co., as nominee for The Depository Trust Company, ("DTC"), New York, New York. DTC will act as securities depository for the Bonds. Purchase of the Bonds will be made in book-entry-only form, in the denomination of \$5,000 or any multiple thereof. Purchasers will not receive certificates representing their interest in Bonds purchased. The book-entry-only system is described further in the nearly final official statement for the Bonds.

REGISTRAR, AND DATE OF BOND PAYING AGENT **RECORD:** \_, Michigan has been selected as bond registrar and paying agent (the "Bond Registrar") for the Bonds. The Bond Registrar will keep records of the registered holders Bonds, of the serve as transfer aqent for the Bonds, authenticate the original and any re-issued bonds and pay interest by check or draft mailed to the registered holders of the Bonds as shown on the registration books of the County kept by the Bond Registrar on the applicable date of record. The date of record for each interest payment shall be the 15th day of the month before such payment is due. The principal of and redemption premium, if any, on the Bonds will be paid when due upon presentation and surrender thereof to the Bond Registrar. As long as DTC, or its nominee Cede & Co., is the registered owner of the Bonds, payments will be made directly to such registered owner. Disbursement of such payments to DTC participants is the responsibility of DTC and disbursement of such payments to the beneficial owners of the Bonds is the responsibility of DTC participants and indirect participants as described in the nearly final official statement for the Bonds. The County may from time to time as required designate a successor bond registrar and paying agent.

PURPOSE AND SECURITY: The Bonds are to be issued pursuant to a regular election held in the School District on March 8, 2016. The Bonds are to be issued for the purpose of defraying the cost of erecting, furnishing and equipping additions to and partially remodeling, furnishing and refurnishing, equipping and reequipping school facilities; acquiring, installing, and equipping instructional technology for school facilities; constructing, equipping, developing and improving athletic facilities, playgrounds and play fields; and developing and improving sites as stated in the Bond Proposition. The full faith and credit of the School District have been pledged for the prompt payment of the principal of and interest on the Bonds and the School District is authorized and required to levy such ad valorem taxes, without limitation as to rate or amount, as may be necessary for the payment of such principal and interest.

**STATE QUALIFICATION:** The Bonds are expected to be fully qualified for participation in the State of Michigan (the "State") School Bond Loan Fund pursuant to the provisions of Articles IX, Section 16, of the State Constitution and Act No. 108, Public Acts of Michigan, of 1961, as amended. Pursuant to these constitutional and statutory provisions, if for any reason the School District is unable to pay the principal of and interest on the Bonds when due, the School District will be obligated to borrow and the State will be obligated to lend to it an amount sufficient to enable the School District to pay the principal and interest when due.

A certified or cashier's check drawn upon an GOOD FAITH: incorporated bank or trust company or a wire transfer in an amount equal to 2% (\$\_\_\_\_) of the face amount of the Bonds, and payable to the order of the School District will be required of the successful proposer as a guarantee of good faith on the part of the proposer, to be forfeited as liquidated damages if such proposal be accepted and the proposer fails to take up and pay for the Bonds. If a check is used, it must accompany each If a wire transfer is used, the successful proposer proposal. is required to wire the good faith deposit not later than Noon, prevailing Eastern Time, on the next business day following the sale using the wire instructions provided by Municipal Financial Consultants Incorporated. The good faith deposit will be applied to the purchase price of the Bonds. No interest shall be allowed on the good faith checks, and checks of each unsuccessful proposer will be promptly returned to such proposer's representative or by registered mail. The good faith check of the successful proposer will be cashed immediately, in which event, payment of the balance of the purchase price of the Bonds shall be made at the closing.

AWARD OF THE BONDS - TRUE INTEREST COST: The Bonds will be awarded to the proposer whose proposal produces the lowest true interest cost determined in the following manner: the lowest true interest cost will be the single interest rate (compounded on \_\_\_\_\_\_ and semi-annually thereafter) necessary to discount the debt service payments from their respective payment dates to \_\_\_\_\_\_ in an amount equal to the price proposed, excluding accrued interest. \_\_\_\_\_\_ is the anticipated date of delivery of the Bonds.

Proposals shall be conditioned upon LEGAL OPINION: the approving opinion of Clark Hill PLC, Detroit, Michigan (the "Bond Counsel"), a copy of which will be printed on the reverse side of each bond and the original of which will be furnished without expense to the Purchaser of the Bonds at the delivery The fees of Bond Counsel for its services thereof. in connection with such approving opinion are expected to be paid from bond proceeds. Except to the extent necessary to issue such opinion and as described in the official statement, Bond Counsel has not been requested to examine or review, and has not examined or reviewed, any financial documents, statements or other materials that have been or may be furnished in connection with the authorization, marketing or issuance of the Bonds and, therefore, has not expressed and will not express an opinion with respect to the accuracy or completeness of the official statement or any such financial documents, statements or materials.

**TAX MATTERS:** In the opinion of Bond Counsel, subject, however to certain qualifications described herein, under existing law, the interest on the Bonds is excluded from gross income for federal income tax purposes, such interest is not an item of tax

preference for purposes of the federal alternative minimum tax imposed on individuals and corporations, although for the purpose of computing the alternative minimum tax imposed on certain corporations, such interest is taken into account in determining certain income and earnings. In the further opinion of Bond Counsel, the Bonds and the interest thereon are exempt from all taxation in the State of Michigan except inheritance and estate taxes and taxes on gains realized from the sale, payment or other disposition thereof.

"NOT QUALIFIED TAX-EXEMPT OBLIGATIONS": The Bonds have not been designated as "Qualified Tax-Exempt Obligations" within the meaning of Section 265(b)(3) of the Internal Revenue Code of 1986, as amended (the "Code").

The winning bidder shall assist the School "ISSUE PRICE": District in establishing the issue price of the Bonds and shall execute and deliver to the School District at Closing an "issue price" or similar certificate setting forth the reasonably expected initial offering price to the public or the sales price or prices of the Bonds, together with the supporting pricing wires or equivalent communications, substantially in the form provided by Bond Counsel, with such modifications as may be appropriate or necessary, in the reasonable judgment of the winning bidder, the School District and Bond Counsel. A11 actions to be taken by the School District under this Notice of Sale to establish the issue price of the Bonds may be taken on behalf of the School District by the School District's municipal advisor identified herein and any notice or report to be provided to the School District may be provided to the School District's municipal advisor.

The School District intends that the provisions of Treasury Regulation Section 1.148-1(f)(3)(i) (defining "competitive sale" for purposes of establishing the issue price of the Bonds) will apply to the initial sale of the Bonds (the "competitive sale requirements") because:

(1) the School District is disseminating this Notice of Sale to potential underwriters in a manner that is reasonably designed to reach potential underwriters;

(2) all bidders shall have an equal opportunity to bid;

(3) the School District anticipates receiving bids from at least three underwriters of municipal bonds who have established industry reputations for underwriting new issuances of municipal bonds; and

(4) the School District anticipates awarding the sale of the Bonds to the bidder who submits a firm offer to purchase the Bonds at the lowest true interest cost, as set forth in this Notice of Sale. Any bid submitted pursuant to this Notice of Sale shall be considered a firm offer for the purchase of the Bonds, as specified in the bid.

In the event that competitive sale requirements are satisfied, the winning bidder shall be expected to certify as to the reasonably expected initially offering price of the Bonds to the public.

In the event that the competitive sale requirements are not satisfied, the School District shall so advise the winning bidder. The School District shall treat (i) the first price at which 10% of a maturity of the Bonds (the "10% test") is sold to the public as of the sale date as the issue price of that maturity and (ii) the initial offering price to the public as of the sale date of any maturity of the Bonds not satisfying the 10% test as of the sale date as the issue price of that maturity (the "hold-the-offering-price rule"), in each case applied on a maturity-by-maturity basis (and if different interest rates apply within a maturity, to each separate CUSIP number within that maturity). The winning bidder shall advise the School District if any maturity of the Bonds satisfies the 10% test as of the date and time of the award of the Bonds. Any maturity of the Bonds (and if different interest rates apply within a maturity, to each separate CUSIP number within that maturity) that does not satisfy the 10% test as of the date and time of the award of the Bonds shall be subject to the hold-the-offering-price rule. Bids will not be subject to cancellation in the event that any maturity of the Bonds is subject to the hold-the-offering-price rule. Bidders should prepare their bids on the assumption that some or all of the maturities of the Bonds will be subject to the hold-the-offering-price rule in order to establish the issue price of the Bonds.

By submitting a bid, each bidder confirms that, except as otherwise provided in its bid, it has an established industry reputation for underwriting new issuances of municipal bonds, the winning bidder shall (i) confirm that the and, further, underwriters have offered or will offer the Bonds to the public on or before the date of award at the offering price or prices (the "initial offering price"), or at the corresponding yield or yields, set forth in the bid submitted by the winning bidder and (ii) agree, on behalf of the underwriters participating in the purchase of the Bonds, that the underwriters will neither offer nor sell unsold Bonds of any maturity to which the hold-theoffering-price rule shall apply to any person at a price that is higher than the initial offering price to the public during the period starting on the sale date and ending on the earlier of the following:

(1) the close of the fifth  $(5^{th})$  business day after the sale date; or

(2) the date on which the underwriters have sold at least 10% of that maturity of the Bonds to the public at a price that is no higher than the initial offering price to the public.

The winning bidder shall promptly advise the School District when the underwriters have sold 10% of that maturity of the Bonds to the public at a price that is no higher than the initial offering price to the public, if that occurs prior to the close of the fifth (5th) business day after the sale date.

The School District acknowledges that, in making the representation set forth above, the winning bidder will rely on (i) the agreement of each underwriter to comply with the holdthe-offering-price rule, as set forth in an agreement among underwriters and the related pricing wires, (ii) in the event a selling group has been created in connection with the initial sale of the Bonds to the public, the agreement of each dealer who is a member of the selling group to comply with the holdthe-offering-price rule, as set forth in a selling group agreement and the related pricing wires, and (iii) in the event that an underwriter is a party to a retail distribution agreement that was employed in connection with the initial sale of the Bonds to the public, the agreement of each broker-dealer that is a party to such agreement to comply with the hold-theoffering-price rule, as set forth in the retail distribution agreement and the related pricing wires. The School District further acknowledges that each underwriter shall be solely liable for its failure to comply with its agreement regarding the hold-the-offering-price rule and that no underwriter shall be liable for the failure of any other underwriter, or of any dealer who is a member of a selling group, or of any brokerdealer that is a party to a retail distribution agreement to comply with its corresponding agreement regarding the hold-theoffering-price rule as applicable to the Bonds.

By submitting a bid, each bidder confirms that: (i) anv agreement among underwriters, any selling group agreement and each retail distribution agreement (to which the bidder is a party) relating to the initial sale of the Bonds to the public, together with the related pricing wires, contains or will contain language obligating each underwriter, each dealer who is a member of the selling group, and each broker-dealer that is a party to such retail distribution agreement, as applicable, to comply with the hold-the-offering-price rule if and for so long as directed by the winning bidder and as set forth in the related pricing wires, and (ii) any agreement among underwriters relating to the initial sale of the Bonds to the public, together with the related pricing wires, contains or will contain language obligating each underwriter that is a party to a retail distribution agreement to be employed in connection with the initial sale of the Bonds to the public to require each broker-dealer that is a party to such retail distribution agreement to comply with the hold-the-offering-price rule if

and for so long as directed by the winning bidder or such underwriter and as set forth in the related pricing wires.

Sales of any Bonds to any person that is a related party to an underwriter shall not constitute sales to the public for purposes of this Notice of Sale. Further, for purposes of this Notice of Sale:

(i) "public" means any person other than an underwriter or a related party,

(ii) "underwriter" means (A) any person that agrees pursuant to a written contract with the School District (or with the lead underwriter to form an underwriting syndicate) to participate in the initial sale of the Bonds to the public and (B) any person that agrees pursuant to a written contract directly or indirectly with a person described in clause (A) to participate in the initial sale of the Bonds to the public (including a member of a selling group or a party to a retail distribution agreement participating in the initial sale of the Bonds to the public),

(iii) a purchaser of any of the Bonds is a "related party" to an underwriter if the underwriter and the purchaser are subject, directly or indirectly, to (i) at least 50% common ownership of the voting power or the total value of their stock, if both entities are corporations (including direct ownership by one corporation of another), (ii) more than 50% common ownership of their capital interests or profits interests, if both entities are partnerships (including direct ownership by one partnership of another), or (iii) more than 50% common ownership of the value of the outstanding stock of the corporation or the capital interests or profit interests of the partnership, as applicable, if one entity is a corporation and the other entity is a partnership (including direct ownership of the applicable stock or interests by one entity of the other), and

(iv) "sale date" means the date that the Bonds are awarded by the School District to the winning bidder.

**DELIVERY OF BONDS**: The School District will furnish Bonds ready for execution at its expense. Bonds will be delivered without expense to the Purchaser. The usual closing documents, including a certificate that no litigation is pending affecting the issuance of the Bonds, will be delivered at the time of delivery of the Bonds. If the Bonds are not tendered for delivery by twelve o'clock noon, Eastern Time, on the 45th day following the date of sale or the first business day thereafter if said 45th day is not a business day, the successful proposer may on that day, or any time thereafter until delivery of the Bonds, withdraw its proposal by serving written notice of cancellation on the undersigned, in which event the School District shall promptly return the good faith deposit. Payment for the Bonds shall be made in Federal Reserve Funds. Accrued interest to the date of delivery of the Bonds shall be paid by the Purchaser at the time of delivery.

**UNDERTAKING TO PROVIDE CONTINUING DISCLOSURE**: In order to assist proposers in complying with SEC Rule 15c2-12, as amended, the School District will covenant to undertake (pursuant to resolutions adopted or to be adopted by their governing body), to provide annual reports and timely notice of certain events for the benefit of beneficial owners of the Bonds. The details and terms of the undertaking are set forth in a Continuing Disclosure Certificate to be executed and delivered by the School District, a form of which is included in the nearly final official statement and in the final official statement.

#### OFFICIAL STATEMENT:

#### Hard Copy

A copy of the nearly final official statement (the "Nearly Final Official Statement") may be obtained by contacting Municipal Financial Consultants Incorporated at the address listed below. The Nearly Final Official Statement is in a form deemed final as of its date by the School District for purposes of SEC Rule 15c2-12(b)(1), but is subject to revision, amendment and completion of a final official statement (the "Final Official Statement"). The successful proposer shall supply to the School District within twenty-four hours (24) after the award of the Bonds, all pricing information and any underwriter identification determined by Bond Counsel to be necessary to complete the Final Official Statement.

## Internet

In addition, the School District has authorized the preparation and distribution of a Nearly Final Official Statement containing information relating to the Bonds via the Internet. The Nearly Final Official Statement can be viewed and downloaded at <a href="http://www.i-dealprospectus.com/pdf.asp?doc=\_\_\_\_">www.i-dealprospectus.com/pdf.asp?doc=\_\_\_\_</a> or at <a href="http://www.tm3.com">www.tm3.com</a>.

The School District will furnish to the successful proposer, at no cost, 125 copies of the Final Official Statement within seven (7) business days after the award of the Bonds. Additional copies will be supplied upon the proposer's agreement to pay the cost incurred by the School District for those additional copies.

The School District shall deliver at closing an executed certificate to the effect that as of the date of delivery the information contained in the Final Official Statement, including revisions, amendments and completions as necessary, relating to the School District and the Bonds is true and correct in all material respects, and that such Final Official Statement does not contain any untrue statement of a material fact or omit to state a material fact necessary to make statements therein, in light of the circumstances under which they were made, not misleading.

<u>CUSIP NUMBERS</u>: It is anticipated that CUSIP numbers will be printed on the Bonds, but neither the failure to print such numbers nor any improperly printed number shall constitute cause for the Purchaser to refuse to accept delivery of, or to pay for, the Bonds. All expenses for printing CUSIP numbers on the Bonds will be paid by the School District, except that the CUSIP Service Bureau charge for the assignment of such numbers shall be the responsibility of and paid for by the Purchaser.

**PROPOSER CERTIFICATION: NOT "IRAN-LINKED BUSINESS:"** By submitting a proposal, the proposer shall be deemed to have certified that it is not an "Iran-Linked Business" as defined in Act 17, Public Acts of Michigan, 2012; MCL 129.311 et seq.

**ADDITIONAL INFORMATION**: Further information may be obtained from the undersigned at the address specified above or from Steven A. Burke, CFA, Municipal Financial Consultants Incorporated, 400 North Main Street, suite 304, Milford, MI 48381, telephone (313) 782-3011

#### THE RIGHT IS RESERVED TO REJECT ANY OR ALL PROPOSALS.

**ENVELOPES:** Envelopes containing the proposals should be plainly marked "Proposal for Waterford School District, School District Bonds, Series 2018."

WILLIAM HOLBROOK, Assistant Superintendent, Business & Operations, Waterford School District 22. <u>CONFLICTING RESOLUTIONS</u>. All resolutions and parts of resolutions insofar as they may be in conflict herewith are hereby rescinded.

YEAS:

NAYS: \_\_\_\_\_

ABSENT:

RESOLUTION DECLARED ADOPTED.

STATE OF MICHIGAN) ) ss. COUNTY OF OAKLAND)

I, the undersigned Secretary of the Board of Education of the Waterford School District, hereby certify that the foregoing is a true and complete copy of a resolution duly adopted by the Board of Education at a \_\_\_\_\_\_ meeting held on \_\_\_\_ day of \_\_\_\_\_, 201\_\_, the original of which resolution is on file in my office. I further certify that notice of said meeting was given in accordance with the provisions of the open meetings act.

> Secretary, Board of Education Waterford School District

ACTION

## WATERFORD SCHOOL DISTRICT Board of Education 501 N. Cass Lake Rd Waterford, MI 48328

ITEM NO: 11.a.(6)	NEW BUSINESS Superintendent's Recommendation 62-17-18
TOPIC:	Application for Final Qualification of Bonds School District Bond, 2016 Series II

It is recommended that the Board of Education approve the attached Application for Final Qualification for the School District Bond, 2016 Series II.

Waterford School District has already received Preliminary Qualifications of Bonds by the Department of Treasury and the School Bond Loan Program.

Resource Persons: <u>William Holbrook, CPA, Assistant Superintendent, Business & Operations</u> Danielle Corbeil, Director of Finance and Budget

Date of Board of Education Meeting: December 21, 2017

# Application for Final Qualification of Bonds

# for Participation in the Michigan School Bond Qualification and Loan Program

Issued under authority of Public Act 92 of 2005, as amended.

Legal Name of School District	District Code Number	Telephone Number			
Waterford School District	63300	248-682-0554			
Address	City	County	ZIP Code		
501 North Cass Lake Rd	Waterford	Oakland	48328		
Name of Person Responsible for Preparation of this Application Title					
Dr. Keith Wunderlich	Superintendent				

## CERTIFICATION

I, the undersigned, Secretary of the Board of Education, do certify hereby that the following constitutes a true and complete copy of a resolution adopted by the Board of Education of this School District, at a

X regular or special meeting held on the \_\_\_\_\_ day of \_\_\_

and that the meeting was conducted and public notice of said meeting was given pursuant to and in full compliance with Act 267 of the Public Acts of 1976 (Open Meetings Act).

Name of Secretary (Print or Type)	Signature of Secretary	Date
Bob Piggott		

## PARTICIPANTS

Secretary, Board of Education	Superintendent of Schools	
Bob Piggott	Dr. Keith Wunderlich	
Treasurer, Board of Education	Architectural Firm	
John Paul Torres		
Bond Counsel	Construction Manager	
John R. Axe, Clark Hill PLC		
Financial Advisor	Paying Agent	
Steven A. Burke, CFA, MFCI	Huntington National Bank	
Senior Underwriter		

## SALE TYPE

X	Competitive Bid	Negotiated Sale

## RESOLUTION

A meeting was called to order by	_, President.
Present: Members	
Absent: Member	
The following preamble and resolution were offered by Member	and supported
by Member	·

# BACKGROUND

- 1. Act 92 of the Public Acts of Michigan, 2005, as amended, ("Act 92") enacted pursuant to Article IX, Section 16, of the Michigan Constitution of 1963, provides the procedure, terms and conditions for the final qualification of bonds for participation in the School Bond Qualification and Loan Program.
- 2. This district has taken all necessary actions to comply with all legal and procedural requirements for final qualification of this bond issue.

# **ACTION OF THE BOARD**

1. The district hereby applies for final qualification of bonds by the State Treasurer for the purpose of:



Financing the school construction **and/or** 

Refinancing existing debt as described in this application.

- 2. The bonds of the district qualified by the State Treasurer will conform to all the requirements of law pertaining generally to school bonds and specifically to school bonds qualified under Section 16, Article IX of the 1963 Michigan Constitution, Act 92, and Act 112, Public Acts of 1961, as amended.
- 3. Any moneys obtained through the sale of the qualified bonds of the district as herein proposed will be used only for the purpose of:

Financing the projects described in the application including such limited changes allowed by statute, that have been submitted to the State Treasurer for preliminary qualification of bonds numbered SBL 63-300-4-K12-24-01 /and/ or

Refinancing existing qualified debt and for no other purpose unless such change of purpose is permitted by law and has the prior approval of the State Treasurer.

- 4. The district agrees to annually certify and levy its debt millage tax by filing an Annual Loan Activity Statement in accordance with the requirements of Act 92 and to determine the amounts, if any, to be borrowed from or repaid to the School Loan Revolving Fund ("SLRF"). The district agrees to deposit proceeds of debt millage upon receipt into an account established solely for debt service with the appointed banking institution as defined in Section 9. The district agrees to comply with the provisions of Act 92 governing the periodic recalculation of its millage, the adjustment of its millage levy when necessary, and the repayment of funds to the SLRF, where applicable.
- 5. The district agrees to enter into a loan agreement and file all necessary applications for qualified loans from the SLRF along with all supporting information for repayment to the SLRF within statutory application dates and in accordance with forms and procedures as prescribed by the State Treasurer. The (insert title of authorized school district official(s)) <u>Superintendent</u> are/is authorized and directed to execute and deliver the loan agreement and any other documents that may be required by the loan agreement on behalf of the district. The district covenants to comply with the terms of any applicable qualified loan agreement it is now or may be a party to, including the provisions related to its millage levy.
- 6. The district agrees to take actions and refrain from taking actions as necessary to maintain the tax-exempt status of tax-exempt debt issued by the State of Michigan or the Michigan Finance Authority for the purpose of financing the School Bond Loan Fund or the School Loan Revolving Fund as defined in P.A. 227 of 1985, as amended.
- 7. The district agrees that if these bonds are issued as tax exempt bonds, it will use the proceeds of these bonds only for the purposes that are allowed for tax exempt bonds and that none of such proceeds will be used for more than the first advance refunding of any original bond issued after 1985, nor more than the second advance refunding of any original bond issued before 1986, and the district further agrees that proceeds of bonds issued as Qualified Zone Academy Bonds, Qualified School Construction Bonds, Build America Bonds or Recovery Zone Economic Development Bonds[ will only be used for the purposes that are allowed for such bonds.
- 8. The district agrees to use any funds borrowed from the SLRF only for the payment of principal and interest on qualified bonds that is immediately payable to bondholders and not to fund escrow or sinking funds.

- 9. The district agrees to appoint a banking institution that performs paying agent services in general, and to execute a signed agreement that provides, at a minimum, the following procedures:
  - a. If the district has not established an irrevocable escrow account with a qualified escrow agent, the district agrees to submit debt service payments for its qualified bonds in immediately available funds to its banking institution no less than five business days prior to the debt service due date, and agrees not to withdraw, or cause a debit to be drawn against, such funds except to pay debt service.
  - b. The district agrees to use an existing or establish a new interest bearing, money market or investment account with the banking institution that performs paying agent services for the subject bonds, that allows the district to provide written investment instructions for the investment of collected funds on hand preceding the debt service due date.
  - c. The paying agent will implement notification procedures that provide that if sufficient funds for full payment of debt service do not reach the banking institution five business days prior to the debt service payment due date, the paying agent will notify the district of the amount of insufficient funds four business days prior to the debt service payment due date. In the event that the district does not immediately resolve the insufficient funds situation, the paying agent will notify the Michigan Department of Treasury of the delinquency three business days before the payment due date.
  - d. The district agrees to furnish written notification to the paying agent and the Department of Treasury of any bonds that have been refunded.
- 10. The district agrees to deposit all federal interest credits received with respect to its qualified bonds issued as direct credit type bonds into the debt retirement fund payable for such bonds.
- 11. The district requests that the State Treasurer increase its computed millage if at any time the full amount of any tax credit related to direct credit type bonds is not received or the amount of debt service on its qualified bonds increases for any reason and the current computed millage is not sufficient to repay all outstanding qualified loans by the final mandatory repayment date.
- 12. The district agrees that if Treasury determines that the district will not be able to make all or part of the debt service payment, Treasury will process an emergency loan from the SLRF. If the district incurs an emergency loan it shall be a legal debt of the district and the State Treasurer shall bill the school district for the amount paid and the school district shall remit the amount to the state.
- 13. The board directs the school district administration to report any failure to perform as a result of this application. In the event that the district fails to perform any actions as identified in this application or required by law, the district will submit to the State Treasurer a board approved resolution which indicates the actions taken and procedures implemented to assure future compliance.
- 14. The district board members have read this application, approved all statements and representations contained herein as true to the best knowledge and belief of said board, and authorized the Secretary of the Board of Education to sign this Final Application and submit same to the State Treasurer for his or her review and approval.

Ayes: Members \_\_\_\_\_

Nays: Members \_\_\_\_\_

# BOND DETAIL

1. PURPOSE: Specify the purpose of bond issue exactly as stated on the ballot and as it is to be cited in the Order Qualifying Bonds (or attach an official copy).

The Bonds are being issues to defray the cost of erecting, furnishing and equipping additions to and partially remodeling, furnishing and refurnishing, equipping and re-equipping school facilities; acquiring, installing, and equipping instructional technology for school facilities; purchasing school buses; constructing, equipping, development and improving athletic facilities, playgrounds and play fields; and developing and improving sites as stated in the Bond Proposition.

## 2. ELECTION DATA:

- a. Date of election: 03/08/2016
- b. Attach a copy of the Certified Official Canvass of Election (if not already on file).
- 3. FINAL MATURITY SCHEDULE:
  - a. Total amount of this issue ...... \$ 10,000,000
  - b. Due date annually for principal payments: May 1st
  - c. Due date semi-annually for interest payments: May 1st/Nov 1st
  - d. Attach a copy of the bond amortization and millage impact schedules.

## 4. DEBT AMOUNTS:

5.

a.	Amount of this bond issue	\$ 10,000,000
b.	Total amount of bonded debt prior to this issue	\$ 145,985,000
C.	Total amount of bonds being refunded	
d.	Total amount of proposed and existing debt (4a + b - c)	\$ 154,985,000
PRC	PERTY VALUATION: Taxable valuation as of this date	\$ 2,275,337,826

6. CHANGES IN FINANCIAL STRUCTURE: Specify any changes in financial structure since Preliminary Qualification or original Order Qualifying Bonds was approved:

- 7. Bond Type(s) (Check all that apply):
  - X Fixed Rate
    - Variable Rate
  - X Tax Exempt
    - Taxable
    - Qualified Zone Academy Bond

ACTION

## WATERFORD SCHOOL DISTRICT Board of Education 501 N. Cass Lake Rd Waterford, MI 48328

ITEM NO: 11.a.(7)	NEW BUSINESS Superintendent's Recommendation 63-17-18
TOPIC:	Resolution – Section 1352 of Revised School Code School District Bond, 2016 Series III

The attached resolution enables the School District to comply with the provision of Section 1352 of the Revised School Code with respect to contracting for legal representation by a law firm for the School District's issuance of its School District Bond, 2016 Series III.

Clark Hill PLC is the District's legal counsel for this bond issuance and works in conjunction with the District's advisor, Mr. Louis Schimmel.

The enclosed letter from Clark Hill PLC provides additional information on what the firms' professional and legal responsibilities are to the School District as it relates to this issuance.

Resource Persons: <u>William Holbrook, CPA, Assistant Superintendent, Business & Operations</u> Danielle Corbeil, Director of Finance and Budget

Date of Board of Education Meeting: December 21, 2017

#### WATERFORD SCHOOL DISTRICT

At a \_\_\_\_\_\_ meeting of the Board of Education of the Waterford School District, Oakland County, Michigan (the "School District"), held on the \_\_\_\_ day of \_\_\_\_\_, 201\_\_\_ at \_\_\_\_\_.m., Eastern Standard Time.

PRESENT:

ABSENT:

The following resolution was offered by \_\_\_\_\_\_\_:

WHEREAS, in connection with the issuance by the School District of its School District Bonds, Series 2018 (the "Bonds"), the School District's bond counsel, Clark Hill PLC ("Clark Hill"), has advised the Board of Education of the School District (the "Board") that Section 1352 of The Revised School Code requires that the Board request from Clark Hill whether it also represents the underwriters of the Bonds or any other party involved in the issuance of the Bonds, as described in the December 6, 2017, letter of John R. Axe of Clark Hill to the Board (the "December 6 Letter"); and

WHEREAS, it is anticipated that the School District will offer the Bonds for sale to the public pursuant to a negotiated sale; and

WHEREAS, Clark Hill has advised the Board that it does not represent any underwriter of the Bonds, or any other party, in connection with the issuance of the Bonds but may represent the bond registrar and paying agent for the Bonds and the eventual purchaser of the Bonds from time to time in the future in matters unrelated to the issuance of the Bonds.

NOW, THEREFORE, BE IT RESOLVED that:

1. The Board hereby consents to entering into the contract with Clark Hill to serve as bond counsel for the School District notwithstanding its possible future representation of the parties described in this resolution.

2. As required by Section 1352(c), Clark Hill shall provide the Board monthly billings that itemize time and services provided and any payments made by Clark Hill to any third parties in connection with its representation of the Board for the sale of the Bonds if any such time or services are ever provided or if any such payments are ever made. 3. The December 6, 2017 Letter and this resolution shall constitute the "contract" for purposes of Section 1352.

4. All resolutions and parts of resolutions insofar as they conflict with the provisions of this resolution are hereby rescinded.

YEAS:

NAYS:

ABSENT:

RESOLUTION DECLARED ADOPTED

STATE OF MICHIGAN) ) ss. COUNTY OF OAKLAND)

I, the undersigned Secretary of the Board of Education of the Waterford School District, hereby certify that the foregoing is a true and complete copy of a resolution duly adopted by the Board of Education at a \_\_\_\_\_\_ meeting held on \_\_\_\_ day of \_\_\_\_\_, 201\_\_, the original of which resolution is on file in my office. I further certify that notice of said meeting was given in accordance with the provisions of the open meetings act.

> Secretary, Board of Education Waterford School District

ACTION

# WATERFORD SCHOOL DISTRICT Board of Education 501 N. Cass Lake Road Waterford, MI 48328

ITEM NO: 11.b.(1)	NEW BUSINESS: Consideration of Certain Purchases Superintendent's Recommendation 64-17-18
TOPIC:	317G Compact Track Loader and Attachments

The Waterford School District Administration recommends the Board of Education approve the following purchase of a new John Deere 317G compact Track Loader and attachments from AIS Construction Equipment Corporation:

John Deere 317G Compact Track Loader	\$ 47,317.60
Attachments:	
Rotary Cutter	6,063.20
Angle Broom	7,212.80
Auger	2,830.40
Pallet Forks	835.60
Total Cost	\$ 64,259.60

AIS Construction Equipment Corporation participates in MiDEAL, an extended purchasing program which allows Michigan local units of government to use State of Michigan contracts for reduced costs of goods and services, by eliminating the time and effort to process bids.

Funding Source: 2016 Bond Series I

Resource Persons: <u>William Holbrook, Assistant Superintendent, Business & Operations</u> John Keglovitz, Associate Director, Maintenance & Operations Doreen Simonds, Director, Nutrition & Purchasing Services

Date of Board of Education Meeting: December 21, 2017

ACTION

# WATERFORD SCHOOL DISTRICT Board of Education 501 N. Cass Lake Road Waterford, Michigan 48328

ITEM NO.: 11.b. (2)	NEW BUSINESS: Consideration of Certain Purchases Superintendent's Recommendation 65-17-18
TOPIC:	School Bus Leases 2018 - Transportation

The Administration recommends the award of a contract for School Bus Leases for a thirty six (36) month period per the following bids submitted.

Vendor	(1) 54 Passenger Conventional 1 Unit Annual Lease	(5) 54 Passenger Orthopedic Lift 5 Units Annual Lease	54 Passenger Conventional Propane (Alt) 1 Unit Annual Lease	54 Passenger Orthopedic Lift Propane (Alt) 5 Units Annual Lease
Holland Bus Company*	\$14,085 each Unlimited Miles	\$15,755 each Unlimited Miles	\$15,000* each Unlimited Miles	\$16,670* each Unlimited Miles
Company	\$13,835 each	\$15,505 each	\$14,751 each	\$16,420 each
	12K Miles	12K Miles	12K Miles	12K Miles
Hoekstra	\$15,193 each	\$17,098 each	No Bid	No Bid
Transportation	Unlimited Miles	Unlimited Miles		
	\$13,943 each 12K Miles	\$15,848 each 12K Miles	No Bid	No Bid
Capital City Bus	\$18,128 each 12K Miles	\$19,637 each 12K Miles	No Bid	No Bid
Sales	\$19,090 each	\$20,724 each	No Bid	No Bid
	20K Miles	20K Miles		

\*Recommended Award – Holland Bus Company

Total Contract Award: \$295,050 Propane Buses-36 Months Unlimited Miles Requested Bumper to Bumper Warranty and Delivery by June 30, 2018 Funding Source: General Fund

Resource Persons: William Holbrook, Assistant Superintendent, Business & Operations Danielle Corbeil, Director, Finance and Budget Doreen Simonds, Director, Nutrition and Purchasing Services Jim Beaver, Director, Operations, Transportation and Security

Date of Meeting: December 21, 2017